

OPERATING BUDGET

FISCAL YEAR 2025

Mesa Water District | Costa Mesa, California

MesaWater.org

Dedicated to Satisfying Our Community's Water Needs



PROPOSED BUDGET FISCAL YEAR 2025

Dedicated to Satisfying our Community's Water Needs

1965 Placentia Avenue, Costa Mesa, CA 92627 MesaWater.org • 949.631.1200



MESA WATER'S VISION:

To be a top performing public water agency



MESA WATER'S MISSION:

Mesa Water District, a local independent special district, manages its finances and water infrastructure, and advocates water policy, while reliably providing an abundance of clean, safe water to benefit the public's quality of life.



Mesa Water's Seven Strategic Goals:

Provide an abundant, local, reliable and safe water supply. Perpetually renew and improve our infrastructure. Be financially responsible and transparent.

Increase favorable opinion of Mesa Water.

Attract, develop and retain skilled employees.

Provide excellent customer service.

Actively participate in regional and statewide water issues.



Dedicated to
Satisfying our Community's
Water Needs

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1965 Placentia Avenue Costa Mesa, CA 92627 tel 949.631.1200 fax 949.574.1036 info@MesaWater.org MesaWater.org May 22, 2024

On behalf of the Mesa Water District Board of Directors (Board), I am pleased to present the approved budget for Fiscal Year (FY) 2025.

Mesa Water has a perpetual agency philosophy requiring a scheduled systematic review of its long-range financial plan and goals. As such, Mesa Water's Strategic Plan includes the goal of being financially responsible and transparent, as well as providing its customers an abundant, local, reliable and safe water supply; and continually investing in and maintaining its infrastructure, which pumps, treats and delivers nearly five billion gallons of drinking water to residential and business customers each year.

Mesa Water expects operating revenues of \$55.3 million with \$38.3 million in operating expenses. Planned capital expenditures are \$22.3 million, and financial obligations for payment of principal and interest on debt are \$6.9 million.

Mesa Water has \$70 million of needed water system upgrades including wells, reservoirs and pipelines under way, as part of its Capital Improvement Program Renewal (CIPR), funded through Certificates of Participation. FY 2025 will be the fifth year of this program, which supports the District's key objective of providing an abundant, local, reliable and safe water supply to ratepayers at an affordable price.

Local groundwater is Mesa Water's best source of water, as it is high quality and lower in cost than water imported from the Colorado River and Northern California. The Mesa Water Reliability Facility (MWRF) achieves the District's long-standing goal of serving 100 percent local, reliable supplies to its customers. In FY 2025, the MWRF is expected to supply 2,400 acre feet of water, or 15 percent of the District's potable water service. Local groundwater supplies, when compared with imported water, have lower energy costs and a reduced carbon footprint.

In FY 2025, the District will incur some fixed costs for imported water, which serves as Mesa Water's emergency back-up supply. Furthermore, Orange County Water District (OCWD), the agency that manages the Orange County groundwater basin, is increasing the basin replenishment cost by \$65 per acre foot, or 10.4 percent. It is anticipated that OCWD's rates will continue to increase annually over the next several years.

In FY 2025, Mesa Water will continue its focus on essential services and capital and technology improvements that will provide efficiency and productivity gains. The capital improvements will focus on reservoir and pump station upgrades.

In December 2023, Mesa Water conducted a public hearing and notification process to adopt a five-year rate adjustment. The first and second year of that rate and fee are scheduled in FY 2025, ensuring that Mesa Water continues to provide high-quality water for our customers, practices orderly capital infrastructure replacement, and continually improves its technological and operational efficiency.



Budget decisions are based on detailed analysis of the District's management, technology, and operational practices. Mesa Water periodically benchmarks its performance compared to other agencies to ensure that customers receive full value for the rates charged, and Mesa Water remains one of the most efficient water agencies in Orange County. More information about Mesa Water, its finances and strategic objectives and goals can be found at Mesa-Water.org.

I consider it a privilege to serve on the Mesa Water Board to advocate for water, our most precious asset, key to our quality of life and the economic development of our vibrant community. We look forward to continuing to provide 100% local, reliable, clean, safe water now and for generations to come.

Sincerely,

Shawn Dewane

Mesa Water Board President

Date: May 22, 2024

To: Mesa Water District Board of Directors

FISCAL YEAR 2025 BUDGET MESSAGE

I am pleased to present the Fiscal Year (FY) 2025 budget for Mesa Water District (Mesa Water®), beginning July 1, 2024 and ending June 30, 2025.

I would like to express my appreciation to the members of the Board of Directors (Board) for your confidence in Mesa Water's management team as well as your review, advice, suggestions, and policy direction during the budgeting process. This document reflects the time you spent considering and analyzing the District's financial well-being and role in this community. I would also like to thank staff for their contributions and participation in the development of the FY 2025 Budget.

Our mission statement is "Mesa Water District, a local independent special district, manages its finances and water infrastructure, and advocates water policy, while reliably providing an abundance of clean, safe water to benefit the public's quality of life." Mesa Water's strategic plan fulfills the District's mission through seven equal and important strategic goals. Mesa Water provides safe, high-quality water that meets or surpasses all Federal and State drinking water standards. The enhanced Mesa Water Reliability Facility (MWRF) allows the District to provide a 100 percent local and reliable, high-quality, and cost-effective water supply for our service area for decades to come.

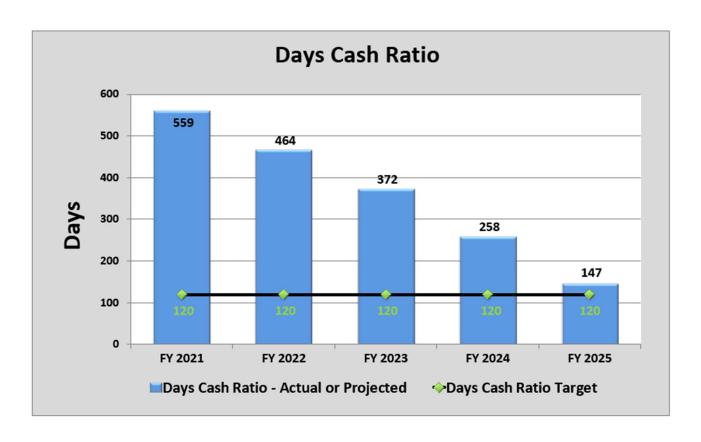
Organizational Priorities

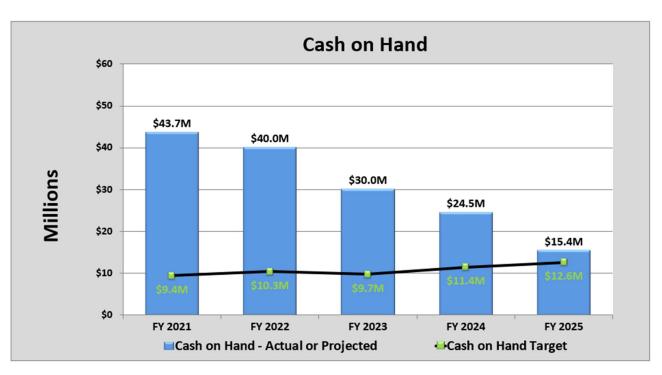
In 2023, Mesa Water's Board reaffirmed the long-range financial plan and adopted multi-year rate increases from Calendar Year 2024 through 2028. In addition, the Board continued its credit worthiness goal as defined by Fitch, Standard & Poor's and other credible rating agencies. The goal is to continue to maintain Mesa Water's strong AAA credit rating. The Board continues to further measure the District's credit-worthiness at the end of each fiscal year by using the Days Cash Ratio, Cash on Hand, and debt coverage metrics. The Days Cash Ratio is defined as total cash available divided by Operating Expenses per days and is a measurement of an agency's ability to meet known and unanticipated expenses. The Board established a Days Cash Ratio goal of 120 days and a Cash on Hand goal of \$12.6 million.

With Mesa Water's last debt issuance in June 2020, the Fitch agency issued a AAA credit rating. For this same debt issuance, Standard & Poor's also issued a AAA rating. Subsequently, in the spring of 2024, Fitch reaffirmed AAA the rating for the 2017 and 2020 debt issuance. Mesa Water is continuing to work on maintaining a strong AAA credit rating from all rating agencies.

The FY 2025 Budget meets both the Days Cash Ratio goal of 120 days and Cash on Hand goal of \$12.6 million, with a budgeted Days Cash Ratio of 147 days and a budgeted Cash on Hand amount of \$15.4 million.

Fitch reviews many factors to qualify for their highest rating, one of which is debt service coverage. Fitch awards its highest score for coverage of 2.0 or greater, while S&P awards its highest score at 1.6 or above. Mesa Water's calculated debt service coverage, per the FY 2025 Budget is 2.70.





Mesa Water's Strategic Plan

The following seven goals are reflected in the FY 2025 budget:

- 1. Provide an abundant, local, reliable and safe water supply.
- 2. Perpetually renew and improve our infrastructure.
- 3. Be financially responsible and transparent.
- 4. Increase favorable opinion of Mesa Water.
- 5. Attract, develop and retain skilled employees.
- 6. Provide excellent customer service.
- 7. Actively participate in regional and statewide water issues.

Revenues

Mesa Water has budgeted 15,998 acre feet of potable water production and 1,087 acre feet of recycled water (total of 17,085 acre feet) for FY 2025, compared to 16,324 acre feet of potable water production and 1,109 acre feet of recycled water (total of 17,433 acre feet) budgeted for FY 2024.

Changes by major category of Operating Revenues are summarized below:

	FY 2024 Budget	FY 2025 Budget
Operating Revenues:		
Water Consumption Sales	\$32,740,864	\$37,173,231
Monthly Meter Service Charge	7,131,440	8,075,826
Capital Charge	6,292,595	7,965,684
Recycled Water Sales	1,679,008	1,721,369
Concessions from Gov. Agencies	-	-
Other Charges and Services	400,000	400,000
TOTAL OPERATING REVENUES	\$48,243,907	\$55,336,110

Mesa Water's FY 2025 Operating Revenues are budgeted at \$55.3 million compared to \$48.2 million in the FY 2024 budget. Additionally, the Fiscal Year 2025 budget includes revenues based upon the first and second tiers of rate increases in potable water consumption rates, monthly meter service charges and annual capital meter charge from the multi-year rate schedule adopted in 2023 as detailed below:

ADOPTED SCHEDULE OF RATE CHANGES

	1/1/2023	1/1/2024	1/1/2025	1/1/2026	1/1/2027	1/1/2028
Per Unit* (CCF):			Usage Ch	arge Rate		
Potable	\$4.87	\$5.42	\$5.96	\$6.38	\$6.83	\$7.30
Meter Size:		Bi-mo	nthly Meter	Basic Charge	e Rate	
5/8"	\$29.55	\$32.93	\$36.22	\$38.75	\$41.47	\$44.37
Potable Water Meter Size:		Annu	ıal Capital M	leter Charge	Rate	
5/8"	\$99.92	\$163.45	\$180.00	\$231.00	\$284.00	\$340.00

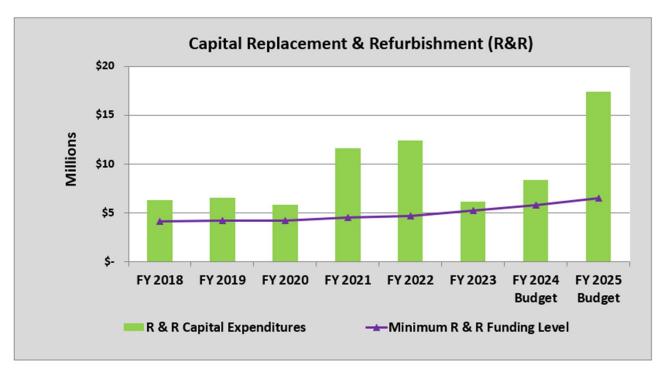
^{*}One unit equals 100 cubic feet or 748 gallons.

Due to development activity revenue remaining less stable and being influenced by general economic conditions, revenues related to development activity are budgeted based on an eight-year rolling historical average. Mesa Water expects this method to reduce volatility in budgeting development revenues.

Capital Projects

The FY 2025 capital budget includes expenditures of \$22.3 million representing a 59.5 percent increase from the FY 2024 budget of \$14.0 million. This is part of a multi-year, \$70 million, Capital Improvement Program Renewal (CIPR) that has been approved by the Board. The CIPR was funded by a Certificates of Participation issuance in June of 2020. Mesa Water's Strategic Plan Goal #2 is, "Perpetually renew and improve our infrastructure." The District has a "perpetual agency" philosophy and has adopted a long-range plan to manage, maintain, and develop its infrastructure.

To further ensure the District's ability to rely solely upon locally sourced groundwater, construction on one of two new wells was completed in FY 2023 and the second well is projected to be completed by the end of FY 2024. Funds will also be used for a pump station upgrade for both reservoirs, water system master plan, new pipelines and replacement of end-of-life pipelines, IT security, a CIS system upgrade, and scheduled annual replacements of hydrants, valves, and meters.



Expenses

Included in the expense budget are several items which reflect the goals of Mesa Water's Strategic Plan:

- In FY 2025, Mesa Water will continue maintaining and updating Mesa Water's Computerized Maintenance Management System (CMMS) and streamlining core business processes facilitated through the business improvement process. These projects contribute to Strategic Plan Goal #3, "Be financially responsible and transparent."
- 2. During FY 2025, Mesa Water will continue conducting outreach to its key audiences, consisting of customers (ratepayers); community members (residents, organizations, and businesses); Federal, State, County, and City elected officials; industry colleagues at OC municipalities, water districts and special districts; media; and current and former Mesa Water staff and Board members. This outreach includes facilitating clear, concise, and constant communications; producing publications about Mesa Water and water; and managing Mesa Water's social media program. Mesa Water plans to conduct ongoing constituent relations activities, including community sponsorships, participating in community events, and giving tours of the MWRF to provide water education and information about programs and services, capital improvements projects and the related benefits. These items contribute to the District's Strategic Plan Goals #4, "Increase favorable opinion of Mesa Water," and #6, "Provide excellent customer service."
- 3. Lastly, the District will continue its government relations work including legislative affairs and advocacy activities for issues that may impact Mesa Water and its constituents. These items contribute primarily to the District's Strategic Plan Goals #4, "Increase favorable opinion of Mesa Water" and #7, "Actively participate in regional and statewide water issues," and secondarily to Goals #3, "Be financially responsible and transparent," #5, "Attract, develop and retain skilled employees," and #6, "Provide excellent customer service."

Mesa Water's FY 2025 Operating Expenses are budgeted at \$38.3 million compared to \$36.8 million in the FY 2024 budget, an increase of 4.0% in Operating Expenses. Changes by major category of Operating Expenses are summarized below:

	FY 2024 Budget	FY 2025 Budget	% Change
Operating Expense:			
Imported Sources of Supply	\$539,000	\$560,800	4.4%
Basin Managed Water	-	-	0.0%
Clear Water	10,996,970	11,597,573	5.4%
Amber Water	2,914,686	2,928,835	0.5%
Recycled Water	1,064,640	1,075,043	1.0%
Transmission and Distribution	9,530,555	9,829,200	3.1%
General and Administrative	11,787,174	12,310,162	4.4%
TOTAL OPERATING EXPENSES	\$36,833,025	\$38,301,613	4.0%

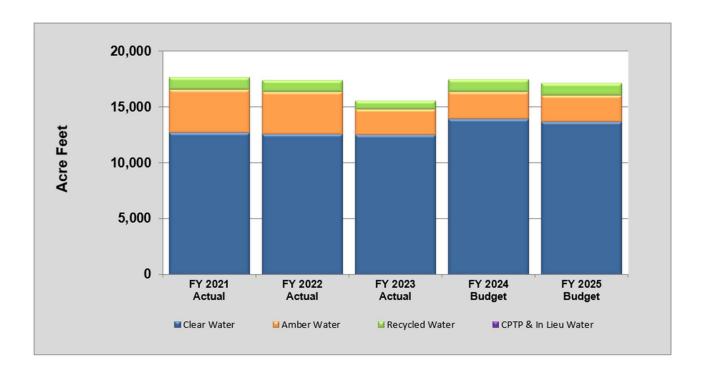
Economic and Policy Issues

Imported water is higher in cost per acre foot in comparison to clear or amber water, with additional imported fixed costs charged to Mesa Water regardless of the amount of water purchased. Costs detailed below are comprised of (water production) operating expenses, net of Metropolitan Water District Local Resource Program (LRP) revenue:

Water Source	FY 2025 Budgeted Average Cost per Acre Foot
Clear Water	\$853
Amber Water (MWRF)	\$1,220 - \$169 LRP = \$1,051
Imported Water	\$1,256/\$1,395
Recycled Water	\$989

During FY 2025, Mesa Water expects Orange County Water District (OCWD) to maintain the Basin Pumping Percentage (BPP) at 85 percent of total potable supply. The Replenishment Assessment (RA) acre foot charge by OCWD is expected to increase from \$624 to \$689 due to increased O&M costs because of stricter restrictions related to perfluoroalkyl substances (PFAS) detection levels.

The MWRF Improvements Project was completed in FY 2013, and the MWRF was fully operational in FY 2014. In FY 2025, the MWRF is budgeted to run at an approximate capacity of 2,400 acre feet, complementing clear water production to achieve 100 percent locally-sourced water supplies. With the MWRF, Mesa Water has eliminated the need to purchase imported water in almost all circumstances. The following is a summary of budgeted sources of water for FY 2025:



Staffing Levels

Staffing levels are projected to remain the same from FY 2024, at 56 Full-Time Employees (FTE) (plus one Limited-Term position to support the CIPR).

Conclusion

Mesa Water continues to thrive as an organization. The budget demonstrates Mesa Water's commitment to meeting its financial and strategic goals. The District's Board of Directors and staff continue a tradition of innovation with ideas and methods for accomplishing the District's mission: Mesa Water District, a local independent special district, manages its finances and water infrastructure, and advocates water policy, while reliably providing an abundance of clean, safe water to benefit the public's quality of life.

Sincerely,

Paul E. Shoenberger, P.E. Mesa Water General Manager



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Comparative Statement of Revenues, Expenses, and Changes in Net Position

	FY 2022 ACTUAL	FY 2023 ACTUAL	FY 2024 BUDGET	FY 2025 BUDGET
OPERATING REVENUES:				
Water consumption sales	\$ 30,400,094	\$ 28,790,095	\$ 32,740,864	\$ 37,173,231
Monthly meter service charge	8,913,788	8,301,981	7,131,440	8,075,826
Capital charge	-	2,263,880	6,292,595	7,965,684
Recycled water sales	1,470,021	1,208,355	1,679,008	1,721,369
Concessions from gov. agencies (incl. CPTP)	-	-	-	-
Other charges and services	288,514	538,036	400,000	400,000
TOTAL OPERATING REVENUES	41,072,417	41,102,347	48,243,907	55,336,110
OPERATING EXPENSES:				
Imported Water Fixed Costs	413,434	337,578	539,000	560,800
Basin Managed Water	3,200	-	-	-
Clear water cost	7,895,494	8,840,948	10,996,970	11,597,573
Amber water cost	3,497,340	2,540,434	2,914,686	2,928,835
Recycled water	920,277	727,510	1,064,640	1,075,043
Transmission and distribution	8,437,533	7,552,934	9,530,555	9,829,200
General and administrative	10,142,721	9,133,928	11,787,174	12,310,162
TOTAL OPERATING EXPENSES	31,310,000	29,133,332	36,833,025	38,301,613
OPERATING INCOME BEFORE DEPRECIATION AND AMORTIZATION	9,762,417	11,969,015	11,410,882	17,034,497
Depreciation and amortization	(6,130,487)	(6,657,317)	(6,395,000)	(6,500,000)
OPERATING INCOME	3,631,930	5,311,698	5,015,882	10,534,497
NONOPERATING REVENUES / (EXPENSES):				
Bond issuance costs	-	-	-	-
Intergovernmental	365,745	1 504 002	350,000	101 500
Investment earnings (incl. unrealized) Interest expense - long-term debt	(3,737,760) (2,606,831)	1,594,982 (2,449,394)	250,000 (2,273,302)	101,500 (2,094,198)
Gain (Loss) on sale/disposition of capital assets, net	(469,500)	56,303	(50,000)	(25,000)
Impairment of capital assets & termination of lease	(405,500)	-	(30,000)	(23,000)
Other non-operating, net	944,360	1,226	(5,000)	(5,000)
NONOPERATING REVENUES / (EXPENSES):	(5,503,986)	(796,883)	(2,078,302)	(2,022,698)
INCOME BEFORE CAPITAL CONTRIBUTIONS	(1,872,056)	4,514,815	2,937,580	8,511,799
CAPITAL CONTRIBUTIONS:				
Capacity and installation charges	276,876	1,002,954	1,120,000	1,065,000
Capital Grants (includes LRP)	587,232	365,267	413,403	412,490
Developers and others	945,812	1,802,058	825,000	900,000
TOTAL CAPITAL CONTRIBUTIONS	1,809,920	3,170,279	2,358,403	2,377,490
CHANGE IN NET POSITION	\$ (62,136)	\$ 7,685,094	\$ 5,295,983	\$ 10,889,289



FY 2025 (Budget) Departmental Statement of Revenues, Expenses, and Changes in Net Position

	Consolidated (All Depts)	General (000), (020)	Board (100)	Office of the GM (200)	Information Technology (250)	Water Ops (3XX)	Engineering (400)	Customer Services (500)	Financial Services (600)	Public Affairs (700)	Administrative Services (800)	Human Resources (850)	External Affairs (900)
OPERATING REVENUES:						-	•						
Water consumption sales	\$ 37,173,231	\$ 37,173,231	\$ - :	\$ -	\$ - :	\$ - 9	- \$	- \$	- \$	-	\$ -	\$ -	\$ -
Monthly meter service charge	8,075,826	8,075,826	-	-	-	-	-	-	-	-	-	-	-
Monthly meter service charge	7,965,684	7,965,684	-	-	-	-	-	-	-	-	-	-	-
Recycled water sales	1,721,369	1,721,369	-	-	-	-	-	-	-	-	-	-	-
Concessions from gov. agencies (incl. CPTP)	-	-	-	-	-	-	-	-	-	-	-	-	-
Other charges and services	400,000	400,000	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING REVENUES	55,336,110	55,336,110	-	-	-	-	•	-	-	-	•	-	-
OPERATING EXPENSES:													
mported and Basin Managed water costs	560,800	-	-	-	-	560,800	-	-	-	-	-	-	-
Clear water cost	11,597,573	-	-	-	-	11,597,573	-	-	-	-	-	-	-
Amber water cost	2,928,835	-	-	-	-	2,928,835	-	-	-	-	-	-	-
Recycled water	1,075,043	1,075,043	-	-	-	-	-	-	-	-	-	-	-
Transmission and distribution	9,829,200	-	-	-	-	8,511,645	1,317,555	-	-	-	-	-	-
General and administrative	12,310,162	-	573,196	1,819,311	2,084,000	-	-	743,270	2,355,636	1,922,956	1,140,654	860,639	810,500
TOTAL OPERATING EXPENSES	38,301,613	1,075,043	573,196	1,819,311	2,084,000	23,598,853	1,317,555	743,270	2,355,636	1,922,956	1,140,654	860,639	810,500
OPERATING INCOME BEFORE DEPRECIATION AND AMORTIZATION	17,034,497	54,261,067	(573,196)	(1,819,311)	(2,084,000)	(23,598,853)	(1,317,555)	(743,270)	(2,355,636)	(1,922,956)	(1,140,654)	(860,639)	(810,500)
Depreciation and amortization	(6,500,000)	(6,500,000)	-	-	-	-	-	-	-	-	-	-	-
OPERATING INCOME / (LOSS)	10,534,497	47,761,067	(573,196)	(1,819,311)	(2,084,000)	(23,598,853)	(1,317,555)	(743,270)	(2,355,636)	(1,922,956)	(1,140,654)	(860,639)	(810,500)
NONOPERATING REVENUES / (EXPENSES):													
Investment earnings	101,500	101,500	-	-	-	-	-	-	-	-	-	-	-
Interest expense - long-term debt	(2,094,198)	(2,094,198)	-	-	-	-	-	-	-	-	-	-	-
oss on sale/disposition of capital assets, net	(25,000)	(25,000)	-	-	-	-	-	-	-	-	-	-	-
Loss on abandonment	-	-	-	-	-	-	-	-	-	-	-	-	-
Other non-operating, net	(5,000)	(5,000)	-	-	-	-	-	-	-	-	-	-	-
NONOPERATING REVENUES / (EXPENSES):	(2,022,698)	(2,022,698)	-	-	-	-	•		-	-	•	-	-
INCOME BEFORE CAPITAL CONTRIBUTIONS	8,511,799	45,738,369	(573,196)	(1,819,311)	(2,084,000)	(23,598,853)	(1,317,555)	(743,270)	(2,355,636)	(1,922,956)	(1,140,654)	(860,639)	(810,500)
CAPITAL CONTRIBUTIONS:													
Capacity and installation charges	1,065,000	1,065,000	-	-	-	-	-	-	-	-	-	-	-
Capital grants (includes LRP)	412,490	412,490	-	-	-	-	-	-	-	-	-	-	-
Developers and others	900,000	900,000	-	-	-	-	-	-	-	-	-	-	-
FOTAL CAPITAL CONTRIBUTIONS	2,377,490	2,377,490	-	-	-	-	-	-	-	-	-	-	-
CHANGE IN NET POSITION (2025 Budget)	\$ 10,889,289	\$ 48,115,859	\$ (573,196)	\$ (1,819,311)	\$ (2,084,000)	\$ (23,598,853)	\$ (1,317,555) \$	(743,270) \$	(2,355,636) \$	(1,922,956)	\$ (1,140,654)	\$ (860,639)	\$ (810,500)
CHANGE IN NET POSITION (2024 Budget)	\$ (17,746,143)	\$ 41,064,368	\$ (522,196)	\$ (1.911.288)	\$ (23.042.126)	\$ (23,042,126) \$	\$ (939,085) \$	(997,933) \$	(2,023,786) \$	(1,483,663)	\$ (3,269,892)	\$ (752,796)	\$ (825,620)



FY 2024 (Budget) Departmental Statement of Revenues, Expenses, and Changes in Net Position

	Consolidated (All Depts)	General (000), (020)	Board (100)	Office of the GM (200)	Information Technology (250)	Water Ops (3XX)	Engineering (400)	Customer Services (500)	Financial Services (600)	Public Affairs (700)	Administrative Services (800)	Human Resources (850)	External Affairs (900)
OPERATING REVENUES:													
Water consumption sales	\$ 32,740,864	\$ 32,740,864	\$ - :	-	\$ -	\$ - :	\$ - \$	- \$	- \$	-	\$ - 5	-	\$ -
Monthly meter service charge	7,131,440	7,131,440	-	-	-	-	-	-	-	-	-	-	-
Monthly meter service charge	6,292,595	6,292,595	-	-	-	-	-	-	-	-	-	-	-
Recycled water sales	1,679,008	1,679,008	-	-	-	-	-	-	-	-	-	-	-
Concessions from gov. agencies (incl. CPTP)	-	-	-	-	-	-	-	-	-	-	-	-	-
Other charges and services	400,000	400,000	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING REVENUES	48,243,907	48,243,907	-	-	-	-	-	-	-	-	-	-	-
OPERATING EXPENSES:													
Imported and Basin Managed water costs	539,000	-	-	-	-	539,000	-	-	-	-	-	-	-
Clear water cost	10,996,970	-	-	-	-	10,996,970	-	-	-	-	-	-	-
Amber water cost	2,914,686	-	-	-	-	2,914,686	-	-	-	-	-	-	-
Recycled water	1,064,640	1,064,640	-	-	-	-	-	-	-	-	-	-	-
Transmission and distribution	9,530,555	-	-	-	-	8,591,470	939,085	-	-	-	-	-	-
General and administrative	11,787,174	-	522,196	1,911,288	-	-	-	997,933	2,023,786	1,483,663	3,269,892	752,796	825,620
TOTAL OPERATING EXPENSES	36,833,025	1,064,640	522,196	1,911,288	-	23,042,126	939,085	997,933	2,023,786	1,483,663	3,269,892	752,796	825,620
OPERATING INCOME BEFORE DEPRECIATION AND AMORTIZATION	11,410,882	47,179,267	(522,196)	(1,911,288)	-	(23,042,126)	(939,085)	(997,933)	(2,023,786)	(1,483,663)	(3,269,892)	(752,796)	(825,620)
Depreciation and amortization	(6,395,000)	(6,395,000)	-	-	-	-	-	-	-	-	-	-	-
OPERATING INCOME / (LOSS)	5,015,882	40,784,267	(522,196)	(1,911,288)	-	(23,042,126)	(939,085)	(997,933)	(2,023,786)	(1,483,663)	(3,269,892)	(752,796)	(825,620)
NONOPERATING REVENUES / (EXPENSES):													
Investment earnings	250,000	250,000	-	-	-	-	-	-	-	-	-	-	-
Interest expense - long-term debt	(2,273,302)	(2,273,302)	-	-	-	-	-	-	-	-	-	-	-
Loss on sale/disposition of capital assets, net	(50,000)	(50,000)	-	-	-	-	-	-	-	-	-	-	-
Loss on abandonment	-	-	-	-	-	-	-	-	-	-	-	-	-
Other non-operating, net	(5,000)	(5,000)	-	-	-	-	-	-	-	-	-	-	-
NONOPERATING REVENUES / (EXPENSES):	(2,078,302)	(2,078,302)	-	-	-	-	-	-	-	-	-	-	-
INCOME BEFORE CAPITAL CONTRIBUTIONS	2,937,580	38,705,965	(522,196)	(1,911,288)	-	(23,042,126)	(939,085)	(997,933)	(2,023,786)	(1,483,663)	(3,269,892)	(752,796)	(825,620)
CAPITAL CONTRIBUTIONS:													
Capacity and installation charges	1,120,000	1,120,000	-	-	-	-	-	-	-	-	-	-	-
Capital grants (includes LRP)	413,403	413,403	-	-	-	-	-	-	-	-	-	-	-
Developers and others	825,000	825,000	-	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL CONTRIBUTIONS	2,358,403	2,358,403	-	-	-	-	-	-	-	-	-	-	-
CHANGE IN NET POSITION (2024 Budget)	\$ 5,295,983	\$ 41,064,368	\$ (522,196)	\$ (1,911,288)	\$ -	\$ (23,042,126)	\$ (939,085) \$	(997,933) \$	(2,023,786) \$	(1,483,663)	\$ (3,269,892)	(752,796)	\$ (825,620)
CHANGE IN NET POSITION (2023 Budget)	\$ 4,636,488	\$ 37,466,576	\$ (465,318)	\$ (1,614,457)	s -	\$ (20,400,060)	\$ (818,258) \$	(1,027,938) \$	(2,384,322) \$	(1,280,548)	\$ (3,312,896)	\$ (954,118)	\$ (572,173)



Fiscal Year 2025 Budget Capital Expenditures Summary

Description	FY 2024 Budget	FY 2025 Budget
WELLS:		J
Croddy/Chandler Pipeline Construction	\$ -	\$ 1,500,000
RESERVOIRS:		
Reservoirs 1 and 2 Pump Station Upgrades Project	7,040,000	16,125,000
DISTRIBUTION:		
Electrical Upgrades	115,000	-
Vault Replacements	60,600	-
Pipeline Integrity Testing Program	200,000	200,000
Other Agency Projects	-	50,000
Water System Master Plan	552,225	1,000,000
Local Ground Water Supply Improvement Plan	-	150,000
ROUTINE OPERATIONS:		
Operations Routine Capital (Hyd., Valves, Meters, etc.)	1,000,000	1,000,000
NON-ROUTINE OPERATIONS:		
Operations Non-Routine Capital (Vehicles, Other)	1,050,400	437,000
SCADA Radio Replacement Project	191,600	-
DISTRICT FACILITIES:		
MWRF	407,700	-
Security System Replacement	750,360	-
INFORMATION TECHNOLOGY:		
IT Upgrades	1,415,000	-
MISC:		
CIS	250,000	1,000,000
Software Upgrades	-	450,000
Total Capital	\$ 13,032,885	\$ 21,912,000
Internal Labor, Material, Overhead	\$ 950,000	\$ 396,200
	\$ 13,982,885	\$ 22,308,200



Fiscal Year 2025 Budget Pro Forma Statement of Cash Flows

	FY 2022 ACTUAL		FY 2023 ACTUAL		FY 2024 BUDGET		FY 2025 BUDGET
CASH FLOWS FROM OPERATING ACTIVITIES:							
Operating Income	\$ 3,631,930	\$	5,311,698	\$	5,015,882	\$	10,534,497
Adjustments							
Depreciation	6,130,487		6,657,317		6,395,000		6,500,000
Other	551,433		(1,189,853)		-		-
Changes in assets & liabilities	1,749,622		(1,395,591)		2,711,658		2,423,828
OPEB Trust Contribution	 (110,000)		(110,000)		(110,000)		-
NET CASH PROVIDED BY OPERATING ACTIVITIES	11,953,472		9,273,571		14,012,540		19,458,325
CASH FLOWS FROM CAPITAL & FINANCING ACTIVITIES:							
Acquisition and construction of capital assets	(21,833,965)		(18,030,498)		(13,982,885)		(22,308,200)
Proceeds from 2020 COPS	22,430,392		15,321,303		11,327,187		11,307,768
Impairment of capital assets & lease termination	-		-		-		-
Principal Paid on long-term debt	(3,175,000)		(3,385,000)		(3,605,000)		(3,835,000)
Interest Paid on long-term debt	(3,573,148)		(1,318,399)		(3,243,450)		(3,063,200)
Proceeds from capacity and installation charges	276,876		1,002,954		1,120,000		1,065,000
Proceeds from capital grant	 587,232		365,267		413,403		412,490
NET CASH PROVIDED BY CAPITAL & FINANCING ACTIVITIES	 (5,287,613)		(6,044,373)		(7,970,745)		(16,421,142)
CASH FLOWS FROM INVESTING ACTIVITIES:							
Investment earnings	314,382		823,058		195,000		71,500
Investments	(10,640,065)		(14,052,298)		(11,987,500)		(12,220,000)
NET CASH PROVIDED BY INVESTING ACTIVITIES	 (10,325,683)		(13,229,240)		(11,792,500)		(12,148,500)
NET INCREASE IN CASH & CASH EQUIVALENTS	(3,659,824)		(10,000,042)		(5,750,705)		(9,111,317)
CASH & INVESTMENTS - beginning of year	 43,654,237		39,994,413		30,270,754		24,520,049
CASH & INVESTMENTS - end of year	\$ 39,994,413	\$	29,994,372	\$	24,520,049	\$	15,408,732



Fiscal Year 2025 Budget Water Data

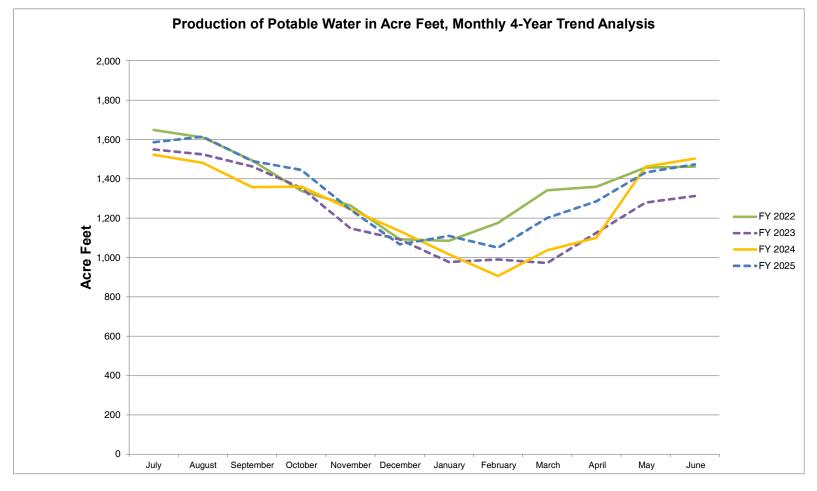
		_	71/2222		
Water Revenue Data	FY 2022		FY 2023	FY 2024	FY 2025
	ACTUAL		ACTUAL	BUDGET	BUDGET
Revenue	¢ 20 400 00		¢ 20 700 00F	¢ 22.740.964	ć 27 172 221
All Potable Water Revenue	\$ 30,400,09		\$ 28,790,095 1,208,355	\$ 32,740,864	\$ 37,173,231
Recycled Water Revenue Total Water Revenue	1,470,02 \$ 31,870,12		\$ 29,998,450	1,679,008	1,721,369
Total Water Revenue	\$ 31,670,1.	15 ;	\$ 23,336,430	\$ 34,419,872	\$ 38,894,600
Acre Feet Sold					
Potable	15,54	19	14,022	15,345	15,029
Recycled	1,01	17	781	1,109	1,087
Total Acre Feet	16,56	56	14,803	16,454	16,116
Revenue Per Acre Foot					
Potable	\$ 1,95	55 \$	\$ 2,053	\$ 2,134	\$ 2,473
Recycled	\$ 1,44 \$ 1,92		\$ 1,547	\$ 1,514	\$ 1,584
Total Revenue Per Acre Foot	\$ 1,92	24 \$	\$ 2,027	\$ 2,092	\$ 2,413
Water Cost Data					
Cost					
Imported and Basin Managed Water	\$ 416,63		· ·		
Clear Water	7,895,49		8,840,948	10,996,970	11,597,573
Amber Water	3,497,34		2,540,434	2,914,686	2,928,835
Total Potable Water	11,809,46		11,718,960	14,450,656	15,087,208
Recycled Water	920,27		727,510	1,064,640	1,075,043
Total Water Cost	\$ 12,729,74	+6 ;	\$ 12,446,470	\$ 15,515,296	\$ 16,162,251
Acre Feet Produced					
Imported and Basin Managed Water	-		-	-	-
Clear Water	12,56	50	12,483	13,875	13,598
Clear & Imported and Basin Managed Water	12,56	50	12,483	13,875	13,598
Amber Water	3,76	56	2,305	2,449	2,400
Total Potable Water	16,32	26	14,788	16,324	15,998
Recycled	1,01	L7	781	1,109	1,087
Total Acre Feet	17,34	13	15,569	17,433	17,085
Cost Per Acre Foot					
Imported Water (Variable Costs)	\$ 1,12	24 \$	\$ 1,176	\$ 1,233	\$ 1,326
Clear Water (variable Costs)			\$ 1,176 \$ 708	\$ 1,233	\$ 1,320
Amber Water	، 0 ' ع		\$ 708 \$ 1,102	\$ 793	\$ 1,220
Recycled	ج ج خ مر		\$ 1,102	\$ 1,190	\$ 1,220
Total Cost Per Acre Foot			\$ 799	\$ 890	\$ 946
Imported Water Variable Costs per Acre Foot	\$1104/114	13	\$1143/1209	\$1209/1256	\$1209/1256



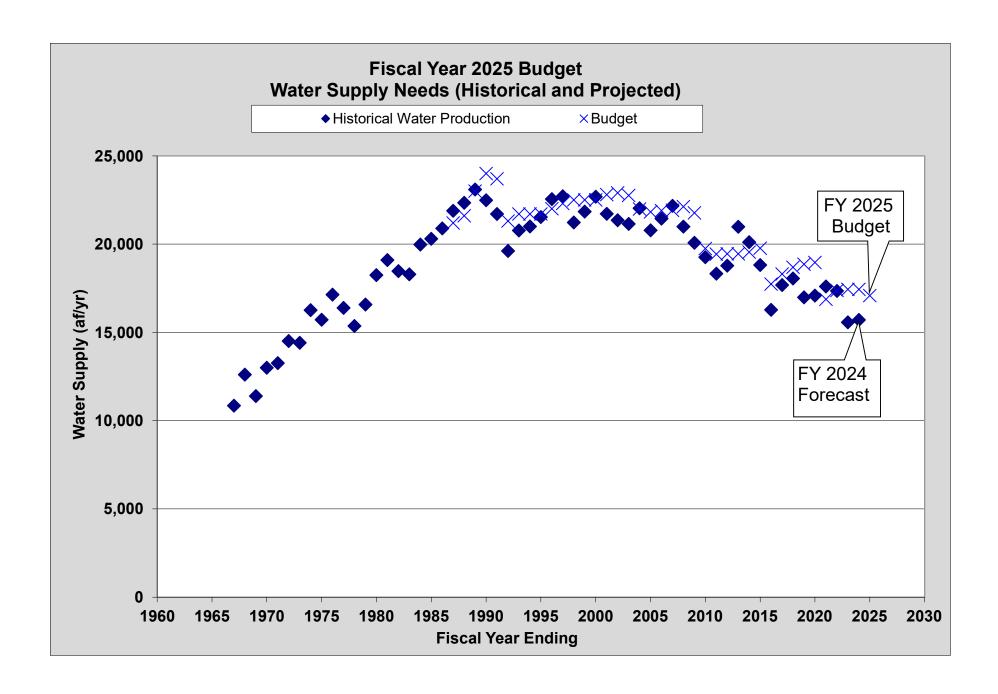
Fiscal Year 2025 Budget Water Supply Components

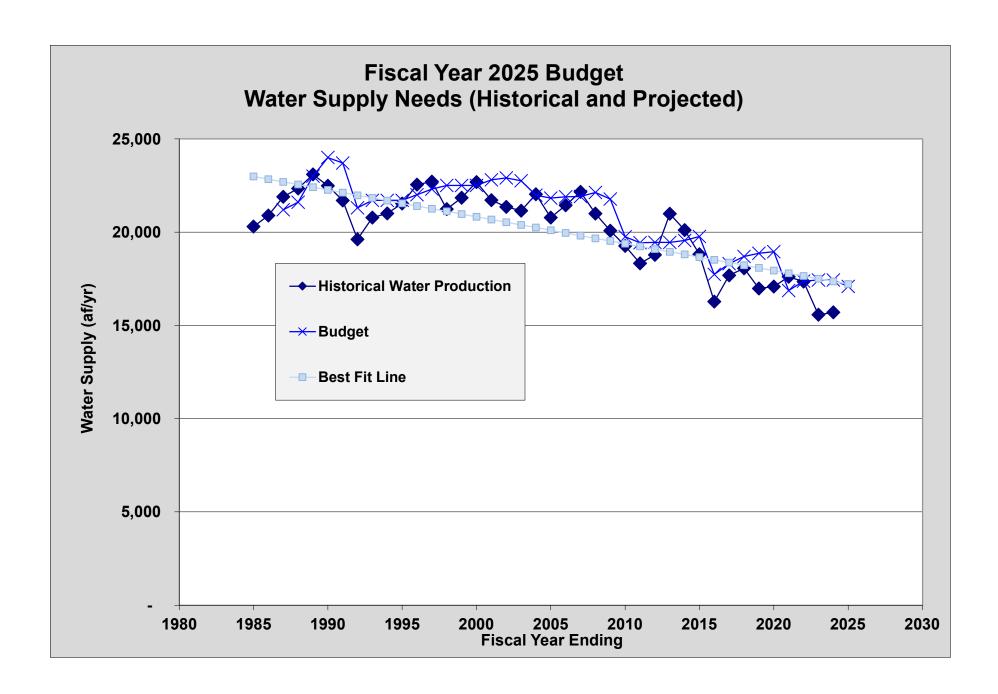
	FY 2022	FY 2023			FY 2024	FY 2025
	ACTUAL		ACTUAL		BUDGET	BUDGET
Clear Water Costs						
Basin Replenishment Assessment	\$ 6,367,921	\$	6,960,157	\$	8,658,000	\$ 9,368,678
Utilities Pumping	1,104,976		1,198,716		1,522,699	1,497,709
Treatment/ Labor and Materials	422,598		682,075		816,271	731,186
Total Clear Water Costs	\$ 7,895,494	\$	8,840,948	\$	10,996,970	\$ 11,597,573
Amber Water Costs						
Basin Replenishment Assessment	\$ 1,909,361	\$	1,285,911	\$	1,528,176	\$ 1,653,614
Utilities Pumping	933,795		696,879		547,089	546,869
Treatment/ Labor and Materials	654,184		557,643		839,421	728,352
Total Amber Water Costs	\$ 3,497,340	\$	2,540,434	\$	2,914,686	\$ 2,928,835
Imported Water Fixed Costs						
Readiness to Serve - Total Charge	\$ -	\$	1,185	\$	1,500	\$ 2,000
Capacity Charge	-		-		-	-
Choice Charges	-		-		55,000	55,000
Retail Meter Charge - Total Charge	316,654		298,586		348,000	360,500
Shared Pipeline Maintenance Costs	54,940		36,000		105,000	121,500
	\$ 371,594	\$	335,771	\$	509,500	\$ 539,000
Retail Meter Charge - Per Meter (\$)	13.00		13.75		14.25	14.75
Basin Pumping Percentage	77%		77%		85%	85%





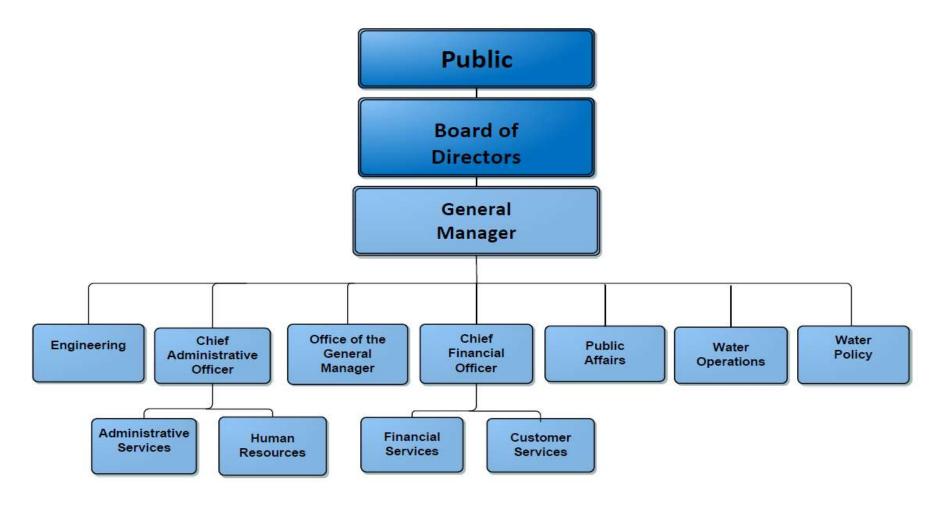
_		Water Production in Acre Feet											
	July	August	September	October	November	December	January	February	March	April	May	June	Total
FY 2022	1,648.4	1,609.8	1,493.5	1,339.0	1,264.3	1,092.5	1,084.7	1,175.8	1,342.2	1,359.3	1,457.1	1,462.3	16,328.9
FY 2023	1,549.2	1,524.2	1,462.8	1,354.2	1,148.4	1,092.2	977.3	990.3	972.1	1,125.7	1,279.4	1,312.5	14,788.3
FY 2024	1,522.6	1,480.9	1,357.8	1,360.3	1,244.9	1,134.6	1,016.5	906.1	1,036.9	1,100.2	1,462.0	1,503.0	15,125.8
FY 2025	1,586.0	1,614.0	1,490.0	1,445.0	1,243.0	1,067.0	1,110.0	1,050.0	1,201.0	1,286.0	1,433.0	1,473.0	15,998.0







Mesa Water District FY 2025 Budget





Fiscal Year 2025 Budget Personnel Summary

	FY 2022 Budget	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget
OFFICE OF THE GENERAL MANAGER				
Executive Office	2	2	2	2
Information Technology	0	0	0	0
TOTAL DISTRICT MANAGEMENT	2	2	2	2
ADMINISTRATIVE SERVICES				
Administrative Services	5	5	5	5
TOTAL ADMINISTRATIVE SERVICES/IT	5	5	5	5
HUMAN RESOURCES				
Human Resources	3	2	2	2
TOTAL HUMAN RESOURCES	3	2	2	2
CUSTOMER SERVICES				
Customer Service	4	4	4	3
Conservation	1	1	0	0
TOTAL CUSTOMER SERVICE	5	5	4	3
ENGINEERING				
Engineering	5	4	4	4
TOTAL ENGINEERING	5	4	4	4
FINANCIAL SERVICES				
Financial Services	5	5	6	6
TOTAL FINANCIAL SERVICES	5	5	6	6
WATER POLICY				
Water Policy	1.5	1	1	1
TOTAL WATER POLICY	1.5	1	1	1
PUBLIC AFFAIRS				
Public Affairs	1.5	2	2	3
Conservation	0	0	1	1
TOTAL PUBLIC AFFAIRS	1.5	2	3	4
WATER OPERATIONS				
Supervision/Support	7	8	8	8
Distribution	10	10	10	10
Production	3	4	4	4
Water Quality	2	2	2	2
Field Services	5	5	5	5
TOTAL WATER OPERATIONS	27	29	29	29
TOTAL PERSONNEL	55	55	56	56

Notes:

- Five elected officials serve on Mesa Water's Board of Directors.
- Limited-Term positions to support the Capital Improvement Program Renewal
- Interns not included in above figures:

Limited-Term	2	2	2	1
Interns	0.5	0.5	0.5	0.5



Fiscal Year 2025 Budget Labor and Benefits Summary

	FY 2022	FY 2023	FY 2024	FY 2025
Category	ACTUAL	ACTUAL	BUDGET	BUDGET
Labor	\$5,683,432	\$5,830,501	\$7,395,771	\$7,689,653
FICA / Medicare	504,857	520,594	527,589	554,214
Workers Comp	116,284	157,623	239,285	241,895
Flex Credits	1,078,743	1,225,743	1,663,200	1,738,800
LTD/Life Insurance/EAP	52,761	49,580	58,250	59,426
Benefits Other	275,586	286,458	420,698	430,608
Retirement	2,898,774	(385,545)	2,115,000	2,260,000
Total	\$10,610,438	\$7,684,954	\$12,419,793	\$12,974,596



Fiscal Year 2025 Budget COP Coverage Ratios

Revenues \$ 41,072,417 \$ 41,102,347 \$ 48,243,907 \$ 55,336,110 Capacity and Installation Charges 276,876 1,002,954 1,120,000 1,065,000 Non-Operating Revenue (703,579) 1,960,249 663,403 513,990 Total Revenues 40,645,714 44,065,550 50,027,310 56,915,100 Expenses (Excluding Depreciation Expense) 31,626,126 29,133,332 36,833,025 38,301,613 Income available for debt service \$ 9,019,588 \$ 14,932,218 \$ 13,194,285 \$ 18,613,487 Annual Debt Service, Senior Debt \$ 4,180,250 \$ 4,231,500 \$ 4,282,250 \$ 4,332,000 Coverage Ratio, Senior Debt \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 Coverage Ratio, Total Debt 134% 220% 193% 270%		FY 2022	FY 2023	FY 2024	FY 2025
Operating Revenue \$ 41,072,417 \$ 41,102,347 \$ 48,243,907 \$ 55,336,110 Capacity and Installation Charges 276,876 1,002,954 1,120,000 1,065,000 Non-Operating Revenue (703,579) 1,960,249 663,403 513,990 Total Revenues 40,645,714 44,065,550 50,027,310 56,915,100 Expenses (Excluding Depreciation Expense) 31,626,126 29,133,332 36,833,025 38,301,613 Income available for debt service \$ 9,019,588 \$ 14,932,218 \$ 13,194,285 \$ 18,613,487 Annual Debt Service, Senior Debt \$ 4,180,250 \$ 4,231,500 \$ 4,282,250 \$ 4,332,000 Coverage Ratio, Senior Debt \$ 216% 353% 308% 430% Annual Debt Service, Subordinated Debt \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200		ACTUAL	ACTUAL	BUDGET	BUDGET
Operating Revenue \$ 41,072,417 \$ 41,102,347 \$ 48,243,907 \$ 55,336,110 Capacity and Installation Charges 276,876 1,002,954 1,120,000 1,065,000 Non-Operating Revenue (703,579) 1,960,249 663,403 513,990 Total Revenues 40,645,714 44,065,550 50,027,310 56,915,100 Expenses (Excluding Depreciation Expense) 31,626,126 29,133,332 36,833,025 38,301,613 Income available for debt service \$ 9,019,588 \$ 14,932,218 \$ 13,194,285 \$ 18,613,487 Annual Debt Service, Senior Debt \$ 4,180,250 \$ 4,231,500 \$ 4,282,250 \$ 4,332,000 Coverage Ratio, Senior Debt \$ 216% 353% 308% 430% Annual Debt Service, Subordinated Debt \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200					
Capacity and Installation Charges 276,876 1,002,954 1,120,000 1,065,000 Non-Operating Revenue (703,579) 1,960,249 663,403 513,990 Total Revenues 40,645,714 44,065,550 50,027,310 56,915,100 Expenses (Excluding Depreciation Expense) 31,626,126 29,133,332 36,833,025 38,301,613 Income available for debt service \$ 9,019,588 \$ 14,932,218 \$ 13,194,285 \$ 18,613,487 Annual Debt Service, Senior Debt \$ 4,180,250 \$ 4,231,500 \$ 4,282,250 \$ 4,332,000 Coverage Ratio, Senior Debt \$ 216% 353% 308% 430% Annual Debt Service, Subordinated Debt \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200	Revenues				
Non-Operating Revenue (703,579) 1,960,249 663,403 513,990 Total Revenues 40,645,714 44,065,550 50,027,310 56,915,100 Expenses (Excluding Depreciation Expense) Operating Expenses 31,626,126 29,133,332 36,833,025 38,301,613 Income available for debt service \$ 9,019,588 \$ 14,932,218 \$ 13,194,285 \$ 18,613,487 Annual Debt Service, Senior Debt \$ 4,180,250 \$ 4,231,500 \$ 4,282,250 \$ 4,332,000 Coverage Ratio, Senior Debt 216% 353% 308% 430% Annual Debt Service, Subordinated Debt \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200	Operating Revenue	\$ 41,072,417	\$ 41,102,347	\$ 48,243,907	\$ 55,336,110
Total Revenues 40,645,714 44,065,550 50,027,310 56,915,100 Expenses (Excluding Depreciation Expense) Operating Expenses 31,626,126 29,133,332 36,833,025 38,301,613 Income available for debt service \$ 9,019,588 \$ 14,932,218 \$ 13,194,285 \$ 18,613,487 Annual Debt Service, Senior Debt \$ 4,180,250 \$ 4,231,500 \$ 4,282,250 \$ 4,332,000 Coverage Ratio, Senior Debt 216% 353% 308% 430% Annual Debt Service, Subordinated Debt \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200	Capacity and Installation Charges	276,876	1,002,954	1,120,000	1,065,000
Expenses (Excluding Depreciation Expense) 31,626,126 29,133,332 36,833,025 38,301,613 Income available for debt service \$ 9,019,588 \$ 14,932,218 \$ 13,194,285 \$ 18,613,487 Annual Debt Service, Senior Debt \$ 4,180,250 \$ 4,231,500 \$ 4,282,250 \$ 4,332,000 Coverage Ratio, Senior Debt 216% 353% 308% 430% Annual Debt Service, Subordinated Debt \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200	Non-Operating Revenue	(703,579)	1,960,249	663,403	513,990
Expenses (Excluding Depreciation Expense) 31,626,126 29,133,332 36,833,025 38,301,613 Income available for debt service \$ 9,019,588 \$ 14,932,218 \$ 13,194,285 \$ 18,613,487 Annual Debt Service, Senior Debt \$ 4,180,250 \$ 4,231,500 \$ 4,282,250 \$ 4,332,000 Coverage Ratio, Senior Debt 216% 353% 308% 430% Annual Debt Service, Subordinated Debt \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200					
Operating Expenses 31,626,126 29,133,332 36,833,025 38,301,613 Income available for debt service \$ 9,019,588 \$ 14,932,218 \$ 13,194,285 \$ 18,613,487 Annual Debt Service, Senior Debt \$ 4,180,250 \$ 4,231,500 \$ 4,282,250 \$ 4,332,000 Coverage Ratio, Senior Debt 216% 353% 308% 430% Annual Debt Service, Subordinated Debt \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200	Total Revenues	40,645,714	44,065,550	50,027,310	56,915,100
Operating Expenses 31,626,126 29,133,332 36,833,025 38,301,613 Income available for debt service \$ 9,019,588 \$ 14,932,218 \$ 13,194,285 \$ 18,613,487 Annual Debt Service, Senior Debt \$ 4,180,250 \$ 4,231,500 \$ 4,282,250 \$ 4,332,000 Coverage Ratio, Senior Debt 216% 353% 308% 430% Annual Debt Service, Subordinated Debt \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200					
Income available for debt service \$ 9,019,588 \$ 14,932,218 \$ 13,194,285 \$ 18,613,487 Annual Debt Service, Senior Debt \$ 4,180,250 \$ 4,231,500 \$ 4,282,250 \$ 4,332,000 Coverage Ratio, Senior Debt 216% 353% 308% 430% Annual Debt Service, Subordinated Debt \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200	Expenses (Excluding Depreciation Expense)				
Annual Debt Service, Senior Debt \$ 4,180,250 \$ 4,231,500 \$ 4,282,250 \$ 4,332,000 Coverage Ratio, Senior Debt \$ 216% 353% 308% 430% Annual Debt Service, Subordinated Debt \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200	Operating Expenses	31,626,126	29,133,332	36,833,025	38,301,613
Annual Debt Service, Senior Debt \$ 4,180,250 \$ 4,231,500 \$ 4,282,250 \$ 4,332,000 Coverage Ratio, Senior Debt \$ 216% 353% 308% 430% Annual Debt Service, Subordinated Debt \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200					
Coverage Ratio, Senior Debt 216% 353% 308% 430% Annual Debt Service, Subordinated Debt \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200	Income available for debt service	\$ 9,019,588	\$ 14,932,218	\$ 13,194,285	\$ 18,613,487
Coverage Ratio, Senior Debt 216% 353% 308% 430% Annual Debt Service, Subordinated Debt \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200					
Coverage Ratio, Senior Debt 216% 353% 308% 430% Annual Debt Service, Subordinated Debt \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200					
Annual Debt Service, Subordinated Debt \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200	Annual Debt Service, Senior Debt	\$ 4,180,250	\$ 4,231,500	\$ 4,282,250	\$ 4,332,000
Annual Debt Service, Subordinated Debt \$ 2,566,200 \$ 2,566,200 \$ 2,566,200 \$ 2,566,200					
	Coverage Ratio, Senior Debt	216%	353%	308%	430%
Coverage Ratio, Total Debt 134% 220% 193% 270%	Annual Debt Service, Subordinated Debt	\$ 2,566,200	\$ 2,566,200	\$ 2,566,200	\$ 2,566,200
Coverage Ratio, Total Debt 134% 220% 193% 270%					
	Coverage Ratio, Total Debt	134%	220%	193%	270%



Fiscal Year 2025 Budget Designated Fund Levels

		FY 2022	FY 2023	FY 2024	FY 2025		
		ACTUAL	ACTUAL	BUDGET		BUDGET	DAYS
Customer & Development Deposits	_\$_	2,661,809	\$ 2,707,248	\$ 2,850,000	\$	2,000,000	N/A
Capital Replacement Fund		7,404,565	2,459,011	1,132,776		816,421	N/A
Other Funds							
Administrative & General Fund		1,710,174	1,805,681	1,903,727		1,049,359	10 - 25
Catastrophe Fund		12,826,302	6,771,303	1,500,000		3,148,078	30 - 180
		14,536,476	8,576,984	3,403,727		4,197,437	
Liquidity Funds							
Operating Funds (Target 50 days)		10,261,042	10,834,085	11,422,364		5,246,796	50 - 150
Rate Stabilization Funds (Target 30 days)		5,130,521	5,417,043	5,711,182		3,148,078	30 - 75
Total Liquidity Funds (Target 80 days total)		15,391,563	16,251,128	17,133,546		8,394,874	
Total Cash - Designated Funds	\$	39,994,413	\$ 29,994,371	\$ 24,520,049	\$	15,408,732	N/A
Operating Expense	\$	31,210,669	\$ 32,953,676	\$ 34,743,025	\$	38,301,613	
Cash per Day	\$	85,509	\$ 90,284	\$ 95,186	\$	104,936	
Days Cash Ratio Actual/Estimate		468	332	258		147	
Days Cash Ratio Target		120	120	120		120	

Fund Descriptions:

Customer & Development Deposits - Monies held on behalf of Mesa Water's customers as required for their utility account or as cash bonds for development projects.

Capital Replacement Fund - Used for the replacement of capitalized assets when they reach the end of their useful lives. The target level of the fund shall be \$10 million. The maximum will be based on Mesa Water's Asset Management Plan.

Administrative & General Fund - One of the two capital funds used to fund certain major general, administrative and overhead projects. It is intended to fund (or partially fund) offices, fixtures, furnishings, vehicles and equipment on a pay-as-you-go basis. The target level will equal 10 days of Mesa Water's budgeted total operating expenses and the maximum will be 25 days.

Catastrophe Fund - Used to begin repair of the water system after a catastrophic event, such as a severe earthquake or fire, while long-term financing is being arranged or insurance claims are being processed. The target level will equal 30 days of Mesa Water's budgeted total operating expenses and the maximum will be 180 days.

Operating Fund - Used for unanticipated operating expenses. This fund is designated to maintain working capital for current operations and to meet routine cash flow needs. The target level will equal 50 days of Mesa Water's budgeted total operating expenses and the maximum will be 150 days.

Rate Stabilization Fund - Used to provide flexibility to the Board of Directors when establishing rates such as absorbing temporary rate fluctuations or for one time expenditures. The target level of this fund shall be 30 days of the annual operating budget and the maximum shall be 75 days.



District Overview

Mesa Water District (Mesa Water) was formed on January 1, 1960, pursuant to Sections 33200 et. seq., of the California Water Code, which was designated as the Costa Mesa District Merger Law. The general provisions of this law called for the consolidation of four predecessor agencies: the Newport Heights Irrigation District; the Fairview County Water District; the Newport Mesa County Water District; and, the City of Costa Mesa Water Department.

Mesa Water is located in Orange County, California, and provides water to most of Costa Mesa, parts of Newport Beach, and some unincorporated areas of Orange County, including John Wayne Airport. The District serves 110,000 residents in an 18-square-mile area through approximately 25,000 metered accounts.

Potable water is produced from Mesa Water's groundwater wells. The District purchases non-potable, or recycled water, from the Orange County Water District (OCWD).

Due to the District's improved Mesa Water Reliability Facility (MWRF), Mesa Water meets 100 percent of its community's water needs with locally-sourced supplies. Mesa Water also has a 100 percent reliable back-up supply of imported water, if needed, from the Municipal Water District of Orange County (MWDOC).

The District's revenues result solely from its activities as a water utility and Mesa Water receives no tax revenues of any kind.

A five-person Board of Directors (Board), whose members serve overlapping four-year terms, governs Mesa Water. Each Director is elected by and represents one of five geographic divisions of approximately equal population within the District's service area. The Board elects one of its members to serve as President and another to serve as Vice President. The Board appoints the General Manager, District Secretary, Assistant District Secretary, District Treasurer, and Assistant District Treasurer. The General Manager is responsible for the day-to-day operations and administration of Mesa Water in accordance with the Board's policies.



Major Revenue Descriptions

Water Sales Revenue

Usage Charge (potable and recycled) – This is the rate charged per unit (one hundred cubic feet or ccf) to customers based on actual consumption. Mesa Water has a uniform volumetric rate structure, which means all water use is charged at the same per-unit rate. For the first six months of the FY 2025 budget, the potable rate is \$5.42 per ccf, and the recycled rate is \$3.47 per ccf; and, for the second six months of the FY 2025 budget, the potable rate is \$5.96 per ccf, and the recycled rate is budgeted at \$3.82 per ccf. Mesa Water's Board adopts water rates by resolution. In FY 2024, the Board adopted a multi-year rate resolution with rate increases each year through FY 2028. Usage charges are intended to cover the cost of treating and delivering water to Mesa Water's customers. The budget for this revenue source is based on estimated water sales which have remained consistent due to Mesa Water's service area being substantially built-out. The FY 2025 acre feet sales budgeted for both potable and recycled water are listed on page 6.

Construction Water Revenues – This revenue is for the use of temporary hydrant meters used during construction. The revenue includes both the daily rental rate for the meter, and the per-unit charge which is charged at the same rate as the potable water rate based on the Board's resolution. This revenue source is dependent solely on construction activity and is less predictable than other water revenue sources.

Fireline Revenues – This revenue is primarily from the stand-by charge for fireline services. Also, use of water other than for firelighting is charged at the same rate as the potable water rate based on the Board's resolution. As Mesa Water's service area is substantially built-out, this revenue source remains relatively consistent year-to-year.

Basic Charge – This charge is assessed per billing period (bi-monthly) and is a set charge based on meter size. This revenue source is intended to cover fixed charges such as financial obligations, customer service, public outreach, and administrative support, per the Board's resolution. This revenue source is increasing, primarily due to the multi-year rate increase adopted by the Board in FY 2024. As Mesa Water's service area is substantially built-out, there is limited growth in service connections.



Major Revenue Descriptions, Continued

Non-Water Sales Revenue

Other Operating Revenues – These revenues include costs related to Mesa Water's operations as a water utility that are not directly related to water sales. The major revenue sources in this category are: delinquent fees, new service establishment fees, and concessions from government agencies.

Delinquent fees are a result of the delinquent payment activity from customers. This revenue source has historically increased slightly from year-to-year. The Board periodically reviews the delinquent fees to ensure full cost recovery.

The new service establishment fee is charged when a new customer establishes an account with Mesa Water. The fee is intended to recover the costs associated with setting up a new account. This fee is reviewed periodically to ensure full cost recovery.

Non-Operating Revenues and Capital Contributions – The revenues under this category include interest earned on Mesa Water's funds as well as development-related revenues such as capacity charges, inspection fees, plan check fees, and installation fees. The budget for interest earnings are based upon forecasted cash balances during the year as well as anticipated interest earnings from the State of California Local Agency Investment Fund (LAIF), and Mesa Water's investment portfolio. Mesa Water elected to budget a low rate of return on its investments in FY 2025 based on current and anticipated market conditions.

The Metropolitan Water District of Southern California's (MET's) Local Resource Program (LRP), reimburses Mesa Water for a portion of its water production costs from the Mesa Water Reliability Facility (MWRF). By assisting in the development of local water sources, MET's requirements to import water are reduced. In FY 2011, construction began on the MWRF to expand the facility and improve the treatment technology. Production of water commenced at the MWRF in FY 2013. The acre feet used for the budget are listed on page 6 and the reimbursement rate is budgeted at \$169 per acre foot.



Fund Description

Mesa Water reports its activities as a single enterprise fund, which is used to account for operations that are financed and operated in a manner similar to a private business enterprise, where the intent of Mesa Water is that the cost of providing water to its service area on a continuing basis be financed or recovered primarily through user charges (water sales and service charges), capital grants, and similar funding. Monies are set aside in designated funds for specific purposes based on Board policy or in reserve accounts as required by debt agreements. A listing and description of designated funds can be found on page 15.

Basis of Accounting

Accounting basis determines when transactions and economic events are reflected in the financial statements and the budget. Mesa Water prepares its audited financial statements and budgets on the accrual basis of accounting in which revenues are recognized in the accounting period when earned and expenditures are recorded in the accounting period when incurred. Mesa Water's budget and financial statements are consistent with Generally Accepted Accounting Principles (GAAP).

Budget Control and Revisions

Although Mesa Water is not legally required to adopt a budget, the Board annually adopts a fiscal year budget following a series of public meetings. This budget authorizes and provides the basis for reporting, control of financial operations, and accountability.

Mesa Water's budget is prepared on an annual basis using estimates and financial projections for the following fiscal year that meet the priorities and needs of the District.

A quarterly review of the Comparative Statement of Revenue, Expenses and Change in Net Position is conducted and reviewed by the Board's Finance Committee and Mesa Water management and staff. A monthly review of capital expenditures is conducted by the Board of Directors and Mesa Water staff.



		FY 2022	FY 2023	FY 2024	FY 2025
	Dept. 000 - General, Page 1 of 2	ACTUAL	ACTUAL	BUDGET	BUDGET
	REVENUE:				
40100	Usage Charge - Potable Water	\$ 30,449,879	\$ 28,737,512	\$ 32,590,864	\$ 36,998,231
40105	Water sold in lieu of lease payments	-	-	-	-
40149	Accrued Water Sales	(141,912)	27,512	-	-
40170	Construction Water Revenues	92,127	25,071	150,000	175,000
	TOTAL POTABLE CONSUMPTION REVENUES	30,400,094	28,790,095	32,740,864	37,173,231
40600	Basic Charge - Domestic	8,163,540	7,504,880	6,338,022	7,280,414
40650	Basic Charge - Fire Line	750,248	797,101	793,418	795,412
	TOTAL BASIC CHARGE REVENUES	8,913,788	8,301,981	7,131,440	8,075,826
40700	Capital Charge - Domestic		2,263,880	6,292,595	7,965,684
40700	TOTAL CAPITAL CHARGE REVENUES		2,263,880	6,292,595	7,965,684
	TOTAL CAPITAL CHARGE REVENUES		2,203,880	0,232,333	7,505,084
40260	Usage Charge - Recycled Water	1,470,021	1,208,355	1,679,008	1,721,369
	TOTAL RECYCLED CONSUMPTION REVENUES	1,470,021	1,208,355	1,679,008	1,721,369
45700	Coastal Pumping Trns Pgm (CPTP)	_	_	_	_
45710	Intergovernmental - State	219.093	-	-	-
45710	Intergovernmental - State	146,652	-	-	-
43720	TOTAL CONCESSIONS FROM GOV'T AGENCIES	365,745	-	-	-
	TOTAL CONCESSIONS PROMI GOV T AGENCIES	303,743	-	-	-
45100	New Service Establishment Fee	43,910	39,160	50,000	45,000
45105	LAFCO Surcharge	24,934	-	-	-
45110	Delinquent Fees	48,329	229,082	200,000	200,000
45115	Loss Recovery	11,133	15,450	10,000	10,000
45120	Cross Connection Testing Fee	-	-	5,000	5,000
45130	Plan Check Fees	158,444	248,229	100,000	115,000
45140	Water Use Efficiency Program benchmark	-	200	-	-
45300	Insurance reimbursement	-	-	-	-
45305	OC-44 HB contract revenue	-	-	15,000	5,000
45505	Sale of brass and scrap	3,215	7,088	5,000	5,000
45515	Other operating revenue	9,365	37,347	15,000	15,000
62100	Cash Over/Short	(33)	(598)	-	-
62190	Write-Off Bad Debt Exp	(10,783)	(37,922)	-	-
	TOTAL OTHER CHARGES AND SERVICES	288,514	538,036	400,000	400,000
	TOTAL OPERATING DEVICES	41 420 462	41 102 247	40 242 007	EE 220 440
	TOTAL OPERATING REVENUES	41,438,162	41,102,347	48,243,907	55,336,110



	Dept. 000 - General, Page 2 of 2	FY 2022 ACTUAL	FY 2023 ACTUAL	FY 2024 BUDGET	FY 2025 BUDGET
	TOTAL OPERATING REVENUES (previous page)	41,438,162	41,102,347	48,243,907	55,336,110
	Recycled Water Costs	, , , , ,	, , ,	-, -,-	
50200	Recycled Water Costs	920,277	727,510	1,064,640	1,075,043
	TOTAL RECYCLED WATER COSTS	920,277	727,510	1,064,640	1,075,04
	DEPOSITATION AND ANADSTITATION				
70100	DEPRECIATION AND AMORTIZATION	C 120 407	C CE7 247	C 205 000	C F00 00
70100	Amortization & Depreciation	6,130,487	6,657,317	6,395,000	6,500,00
	TOTAL AMORTIZATION AND DEPRECIATION	6,130,487	6,657,317	6,395,000	6,500,00
	INVESTMENT EARNINGS				
46105	Interest earned OC Investment Pool	4,449	19,857	5,000	1,50
46110	Change fair value	(1,698,625)	(226,444)	(255,000)	(150,00
46120	Interest Earned - Funds Under District Control	300,168	328,873	350,000	150,00
46125	Realized Gain/Loss on Investments	(2,343,752)	1,472,696	150,000	100,00
	TOTAL INVESTMENT EARNINGS	(3,737,760)	1,594,982	250,000	101,50
	INTEREST EXPENSE				
76115	2009 / 2020 COPs Interest Expense	2,566,200	2,566,200	2,566,200	2,566,20
76120	2010 / 2017 COPs Interest Expense	958,948	797,135	624,677	441,07
76150	Interest Expense	3,257	7,633	4,000	8,50
76130	2009 / 2017 COPs Deferred Amount	129,393	129,393	129,395	129,39
76815	2009 / 2020 Premium Amort Expense	(481,577)	(481,577)	(481,580)	(481,58
76820	2010 / 2017 COPs Premium Amortization	(569,390)	(569,390)	(569,390)	(569,39
	TOTAL INTEREST EXPENSE	2,606,831	2,449,394	2,273,302	2,094,19
	OTHER NON-OPERATING				
46800	Loss on Disposal of Equipment	(469,500)	56,303	(50,000)	(25,00
46808	Loss on Abandonment	-	-	-	
46810	Non Operating Revenue	968,055	2,070	25,000	25,00
76800	Non Operating Expense	(21,196)	(844)	(25,000)	(25,00
76825	Bond Issuance Costs	-	-	-	-
76805	COPS Trustee Expense	(2,500)	-	(5,000)	(5,00
	TOTAL OTHER NON-OPERATING	474,860	57,529	(55,000)	(30,00
	TOTAL NON-OPERATING REVENUES/EXPENSE	(5,869,731)	(796,883)	(2,078,302)	(2,022,69
		(0,000,102)	(100,000)	(=,0,0,00=,	(=)0==)00
	CAPITAL CONTRIBUTIONS				
48115	Capacity Charge Completed Projects	180,370	893,259	850,000	875,00
48125	Installation Fees Completed Projects	43,871	(33,019)	175,000	125,00
48135	Inspection Fees Completed Projects	52,635	142,714	95,000	65,00
48200	MWD Local Resource Prog - MWRF	587,232	365,267	398,403	397,49
48205	Utility Rebate - Water Operations	-	-	15,000	15,00
48300	Contributions from Developers	1,164,905	1,802,058	825,000	900,00
	TOTAL CAPITAL CONTRIBUTIONS	2,029,013	3,170,278	2,358,403	2,377,49
		.			4
	Department Total	\$ 30,546,679	\$ 36,090,915	\$ 41,064,368	\$ 48,115,85



	Dept. 100 - Governance	FY 2022 ACTUAL	FY 2023 ACTUAL	FY 2024 BUDGET	FY 2025 BUDGET
	PAYROLL EXPENSES:				
60115	Labor Taxes	\$ 13,766	\$ 13,783	\$ 16,157	\$ 16,157
60120	Labor Workers Comp	14,643	40,182	2,307	2,307
60130	Labor Directors Fee	182,905	182,032	211,200	211,200
60205	Benefits LTD/Life/EAP	375	345	532	532
60215	Benefits Other	69,996	71,099	120,000	120,000
60220	Benefits Flex Credits	64,329	37,299	132,000	138,000
	Total Payroll	346,014	344,740	482,196	488,196
	EXPENSES (NON-PAYROLL)				
61100	Election Fees	2,025	-	-	45,000
62115	Staff Development & Conferences	19,136	26,453	25,000	25,000
62125	Department Admin	7,099	44,920	15,000	15,000
	Total	28,259	71,373	40,000	85,000
	Department Total	\$ 374,273	\$ 416,113	\$ 522,196	\$ 573,196

	Dept. 200 - Office of the General Manager	FY 2022 ACTUAL	FY 2023 ACTUAL	FY 2024 BUDGET	FY 2025 BUDGET
	PAYROLL EXPENSES:				
60100	Labor Regular	\$ 419,697	\$ 471,576	\$ 544,635	\$ 590,459
60105	Labor Non-Regular	60,916	33,019	-	-
60110	Labor Vacation	48,819	45,207	-	-
	Labor Subtotal	529,432	549,802	544,635	590,459
60115	Labor Taxes	25,042	26,949	27,762	29,766
60120	Labor Workers Comp	3,624	4,416	6,856	7,417
60205	Benefits LTD/Life/EAP	2,551	2,527	3,253	3,443
60210	Benefits CalPERS	271,716	(36,881)	200,000	215,000
60215	Benefits Other	15,275	21,211	20,982	22,586
60220	Benefits Flex Credits	37,149	51,826	52,800	55,200
	Total Payroll	884,791	619,850	856,288	923,871
	EXPENSES (NON-PAYROLL)				
61110	Regulatory Compliance/Permits	2,169	1,171	3,000	3,000
62115	Staff Development & Conferences	6,983	15,621	10,000	15,000
62125	Department Admin	5,070	5,603	12,000	12,000
62130	Dues and Subscriptions	112,746	123,704	140,000	115,440
63100	Support Services	413,899	207,589	490,000	350,000
63105	Legal Services	498,528	388,328	400,000	400,000
	Total	1,039,395	742,016	1,055,000	895,440
	Department Total	\$ 1,924,186	\$ 1,361,866	\$ 1,911,288	\$ 1,819,311

	Dept. 250 - Information Technology	FY 2022 ACTUAL	FY 2023 ACTUAL	FY 2024 BUDGET	FY 2025 BUDGET
	EXPENSES (NON-PAYROLL)				
62105	Computer Maint/Licensing	-	-	780,000	744,000
62145	General Supplies - IT	-	-	125,000	62,000
62175	Telecom/Network	-	-	350,000	227,000
62180	Tools & Equipment	-	-	1,000	1,000
63100	Support Services	-	-	939,000	1,050,000
	Department Total		-	\$ 2,195,000	\$ 2,084,000



	Dept. 3XX - Water Costs		Y 2022 CTUAL		FY 2023 ACTUAL		Y 2024 UDGET		FY 2025 BUDGET
	Dept. 3/X Water Costs		CIOAL	′	ACTORE		ODGE.		JODGE 1
	IMPORTED/BASIN MANAGED WATER EXPENSES								
50100-320	Imported Water Fixed Costs	\$	371,594	\$	335,771	\$	509,500	\$	539,000
50105-320	Imported Water Variable Costs		667		716		-		-
50115-320	Basin Managed Water		3,200		-		-		-
50130-320	Chemicals and Treatment		-		=		=		-
50180-320	Utilities - Imported		1,143		1,027		2,000		3,800
60100-320	Labor Import		-		-		-		-
62165-320	Parts and Materials - Import		25,319		64		15,000		10,000
63100-320	Support Services - Import		14,711		-		12,500		8,000
	Total Imported / Basin Managed Water Costs		416,634		337,578		539,000		560,800
50110-320	In-Lieu Water		-		=		=		-
	Total In-Lieu Water Costs		-		-		-		-
	CLEAR WATER EXPENSES								
50130-310	Chemicals - Clear		172,891		344,066		404,271		396,186
50150-310	Basin Replenishment Assessment - Clear	6	,367,921		6,960,157	8	3,658,000		9,368,678
50180-310	Utilities - Clear	1	,104,976		1,198,716		1,522,699		1,497,709
60100-310	Labor Clear		-		-		-		-
62165-310	Parts and Materials - Clear		98,015		119,723		125,000		100,000
63100-310	Support Services - Clear		151,692		218,286		287,000		235,000
	Total Clear Water Costs	7	,895,494		8,840,948	10	0,996,970	1	1,597,573
	AMBER WATER EXPENSES								
50130-330	Chemicals - Amber		431,556		428,547		492,221		490,352
50150-330	Basin Replenishment Assessment - Amber	1	,909,361		1,285,911	:	1,528,176		1,653,614
50180-330	Utilities - Amber		933,795		696,879		547,089		546,869
60100-330	Labor Amber		-		-		-		-
62165-330	Parts and Materials - Amber		64,702		40,467		60,000		60,000
63100-330	Support Services - Amber		157,926		88,630		287,200		178,000
	Total Amber Water Costs	3	,497,340		2,540,434	2	2,914,686		2,928,835



	Dept. 300 - Water Operations	FY 2022 ACTUAL	FY 2023 ACTUAL	FY 2024 BUDGET	FY 2025 BUDGET
	PAYROLL EXPENSES:				
60100	Labor Regular	\$ 2,449,499	\$ 2,678,804	\$ 3,361,812	\$ 3,453,823
60105	Labor Non-Reg	289,685	243,387	-	-
60110	Labor Vacation	201,556	243,859	-	-
	Labor Subtotal	2,940,740	3,166,050	3,361,812	3,453,823
60115	Labor Taxes	228,537	252,491	249,660	262,453
60120	Labor Workers Comp	76,978	90,343	185,807	190,880
60125	Labor Temporary	26,843	65,559	75,000	25,000
60205	Benefits LTD/Life/EAP	24,942	24,759	28,607	28,969
60210	Benefits CalPERS	1,167,125	(175,999)	800,000	850,000
60215	Benefits Other	78,412	86,897	141,298	144,344
60220	Flex credits	521,730	631,316	818,400	855,600
60990	Payroll jobs WIP	(191,352)	(273,660)	(200,000)	(102,900)
	Total Payroll	4,873,956	3,867,756	5,460,584	5,708,169
	EXPENSES (NON-PAYROLL)				
50130	Chemicals T&D	4,610	16,094	10,605	35,000
61110	Regulatory Compliance/Permits	197,272	121,765	225,000	225,000
62115	Staff Development & Conferences	13,840	26,059	25,000	30,000
62120	Damages	-	-	-	-
62125	Department Administration	10,872	10,213	10,000	15,000
62135	Facilities improvements	60,239	19,951	50,000	35,000
62140	Fuel	119,297	127,107	130,000	145,000
62145	General Supplies	15,824	24,031	20,000	20,000
62155	Leasing/ Equipment Rental	(81,391)	-	50,000	25,000
62160	Other Agency Cost Reimbursement	3,284	2,348	-	-
62165	Parts & Materials	384,273	736,135	500,000	550,000
62180	Tools & Equipment	2,482	3,684	-	-
62185	Utilities	191,120	261,007	215,624	222,976
63100	Support Services	1,323,673	1,422,972	1,994,657	1,575,500
63990	Capitalized G&A Contra - T&D	(73,218)	(20,262)	(100,000)	(75,000)
_	Total	2,172,177	2,751,103	3,130,886	2,803,476
	Department Total	\$ 7,046,133	\$ 6,618,859	\$ 8,591,470	\$ 8,511,645

	Dept. 400 - Engineering		FY 2022 ACTUAL				FY 2023 ACTUAL		FY 2024 BUDGET		FY 2025 BUDGET	
	PAYROLL EXPENSES:											
60100	Labor Regular	\$	652,998	\$ 5	29,804	\$	669,565	\$	702,153			
60105	Labor Non-Reg		141,745		62,095		-		-			
60110	Labor Vacation		51,832		84,276		-		-			
	Labor Subtotal		846,575	6	76,176		669,565		702,153			
60115	Labor Taxes		55,947		45,203		45,171		47,850			
60120	Labor Workers Comp		5,607		5,290		8,711		9,138			
60125	Labor Temporary		-		-		-		-			
60205	Benefits LTD/Life/EAP		5,860		4,491		4,763		4,899			
60210	Benefits CalPERS		363,085		(35,081)		200,000		225,000			
60215	Benefits Other		26,873		16,715		27,275		28,415			
60220	Benefits Flex Credits		92,973		91,590		105,600		110,400			
60990	Capital Labor/Benefit Contra		(243,453)	(2	31,218)		(350,000)		(168,300)			
	Total Payroll		1,153,467	5	73,166		711,085		959,555			
	EXPENSES (NON-PAYROLL)											
62115	Staff Development & Conferences		2,728		3,357		10,000		10,000			
62125	Department Admin		6,784		1,991		6,000		6,000			
62145	General Supplies		733		1,121		2,000		2,000			
63100	Support Services		314,853	4	17,618		310,000		390,000			
63990	Captialized G&A Contra		(87,164)		(63,177)		(100,000)		(50,000)			
	Total		237,933	3	60,909		228,000		358,000			
	Department Total	\$	1,391,401	\$ 9	34,075	\$	939,085	\$	1,317,555			

	FY 2022	FY 2023	FY 2024	FY 2025
Transmission and Distribution	ACTUAL	ACTUAL	BUDGET	BUDGET
Transmission and Distribution Grand Total	\$ 8,437,533	\$ 7,552,934	\$ 9,530,555	\$ 9,829,200



	Don't FOO Customer Comises	FY 2022	FY 2023	FY 2024 BUDGET	FY 2025 BUDGET
	Dept. 500 - Customer Services	ACTUAL	ACTUAL	BODGET	BODGET
	PAYROLL EXPENSES:				
60100	Labor Regular	\$ 298,246	\$ 339,476	\$ 417,010	\$ 275,039
60105	Labor Non-Reg	59,868	35,787	-	-
60110	Labor Vacation	31,323	36,331	-	-
	Labor Subtotal	389,437	411,594	417,010	275,039
60115	Labor Taxes	30,707	32,755	31,902	21,041
60120	Labor Workers Comp	2,487	3,007	4,866	2,950
60125	Labor Temporary	-	-	-	-
60205	Benefits LTD/Life/EAP	3,847	3,515	3,695	2,609
60210	Benefits CalPERS	325,886	(28,971)	200,000	125,000
60215	Benefits Other	16,703	22,078	18,260	12,331
60220	Benefits Flex Credits	74,737	89,789	105,600	82,800
	Total Payroll	843,804	533,767	781,333	521,770
	EXPENSES (NON-PAYROLL)				
62100	Cash Over/Short	33	597	-	•
62115	Staff Development & Conferences	91	2,153	2,000	2,500
62125	Department Admin	5,642	14,255	15,600	10,000
62145	General Supplies	6,599	167	1,000	1,000
63100	Support Services	253,178	144,136	198,000	208,000
	Total	265,543	161,308	216,600	221,500
	Department Total	\$ 1,109,348	\$ 695,075	\$ 997,933	\$ 743,270



	Dept. 600 - Financial Services	FY 2022 ACTUAL	FY 2023 ACTUAL	FY 2024 BUDGET	FY 2025 BUDGET
	PAYROLL EXPENSES:				
60100	Labor Regular	\$ 535,295	\$ 571,433	\$ 815,162	\$ 867,534
60105	Labor Non-Reg	49,135	48,783	-	-
60110	Labor Vacation	40,717	52,058	-	-
	Labor Subtotal	625,147	672,273	815,162	867,534
60115	Labor Taxes	45,351	50,298	56,555	60,430
60120	Worker's compensation insurance exp.	3,920	4,883	9,409	9,958
60125	Temporary Labor	-	42,241	5,000	15,000
60205	LTD, Life Insurance & EAP	5,041	4,326	6,319	6,515
60210	Benefits CalPERS	210,159	(30,941)	275,000	300,000
60215	Benefits - Other	19,284	23,665	33,941	35,599
60220	Flex credits	93,210	99,007	158,400	165,600
	Total Payroll	1,002,112	865,752	1,359,786	1,460,636
	EXPENSES (NON-PAYROLL)				
61105	LAFCO charge	22,933	23,900	-	-
62115	Staff development & conference expense	10,119	29,510	15,000	15,000
62125	Department administration expense	4,770	30,630	6,000	10,000
62145	General Supplies - Finance	38,825	50,470	45,000	50,000
62150	Liability insurance	205,651	252,294	250,000	275,000
63100	Support Services	591,193	528,974	548,000	695,000
63990	Capitalized G&A Contra - Finance	(234,052)	(381,120)	(200,000)	(150,000)
	Total	639,440	534,658	664,000	895,000
	Department Total	\$ 1,641,552	\$ 1,400,410	\$ 2,023,786	\$ 2,355,636



	Dept. 700 - Public Affairs		FY 2022 FY 2023 ACTUAL ACTUAL						FY 2025 BUDGET	
	PAYROLL EXPENSES:									
60100	Labor Regular	\$	175,624	\$ 204,1	29	\$ 333,042	\$	477,317		
60105	Labor Non-Reg		13,378	15,4	184	-		-		
60110	Labor Vacation		8,206	10,5	90	1		-		
	Labor Subtotal		197,208	230,2	203	333,042		477,317		
60115	Labor Taxes		17,625	20,2	280	25,478		36,515		
60120	Worker's compensation insurance exp.		1,314	1,7	777	8,966		6,071		
60125	Temporary Labor		-		-	-		-		
60205	LTD, Life Insurance & EAP		1,701	1,7	'46	2,782		3,874		
60210	Benefits CalPERS		65,655	(9,8	391)	95,000		175,000		
60215	Benefits - Other		3,157	4,8	808	14,745		20,729		
60220	Flex credits		34,963	45,0)47	79,200		110,400		
	Total Payroll		321,623	293,9	70	559,213		829,906		
	EXPENSES (NON-PAYROLL)	_								
62115	Staff development & conference expense		2,640	3,6	555	8,000		9,000		
62125	Department administration expense		2,687	2,8	340	2,000		2,500		
62130	District memberships and subscriptions		4,624	9,0	001	3,000		9,000		
62145	General Office Supplies/Minor Equipment		909	6,6	67	5,000		25,000		
63100	Support Services		590,813	763,5	61	906,450		1,047,550		
	Total		601,672	785,7	24	924,450		1,093,050		
	Department Total	\$	923,295	\$ 1,079,6	94	\$ 1,483,663	\$	1,922,956		

	Dept. 900 - Water Policy	FY 2022 FY 2023 ACTUAL ACTUAL		FY 2024 BUDGET	FY 2025 BUDGET
	PAYROLL EXPENSES:				
60100	Labor Regular	\$ 160,075	\$ 165,181	\$ 201,343	\$ 208,382
60105	Labor Non-Reg	16,049	15,321	-	-
60110	Labor Vacation	14,209	20,661	-	-
	Labor Subtotal	190,333	201,162	201,343	208,382
60115	Labor Taxes	11,458	12,599	12,852	13,624
60120	Labor Workers Comp	1,403	1,692	2,686	2,780
60125	Labor Temporary	-	-	-	-
60205	Benefits LTD/Life/EAP	1,275	1,274	1,332	1,361
60210	Benefits CalPERS	103,151	(14,472)	80,000	80,000
60215	Benefits - Other	10,659	11,363	8,007	8,253
60220	Benefits Flex Credits	18,575	22,528	26,400	27,600
	Total Payroll	336,854	236,146	332,620	342,000
	EXPENSES (NON-PAYROLL)				
62115	Staff Development & Conferences	11,927	18,422	12,500	15,000
62125	Department Admin	2,513	9,541	2,000	5,000
62130	Dues and Subscriptions	1,934	3,736	1,500	2,000
62145	General Supplies	2,208	724	2,000	1,500
63100	Support Services	227,012	347,586	475,000	445,000
63105	Legal Services	-	-	-	-
	Total	245,593	380,009	493,000	468,500
	Department Total	\$ 582,447	\$ 616,155	\$ 825,620	\$ 810,500



Departmental Budgets

	Dept. 800 - Administrative Services		FY 2022 ACTUAL																				FY 2023 ACTUAL	FY 2024 BUDGET	FY 2025 BUDGET
	PAYROLL EXPENSES:																								
60100	Labor Regular	\$	443,705	\$	480,122	\$ 596,937	\$ 635,210																		
60105	Labor Non-Reg		61,419		45,766	-	-																		
60110	Labor Vacation		38,741		77,089	-	-																		
	Labor Subtotal		543,865		602,977	596,937	635,210																		
60115	Labor Taxes		43,812		46,541	43,304	45,835																		
60120	Labor Workers Comp		3,560		4,383	7,000	7,460																		
60125	Labor Temporary		-		-	-	-																		
60205	Benefits LTD/Life/EAP		4,715		4,701	4,958	5,117																		
60210	Benefits CalPERS		265,153		(38,532)	200,000	215,000																		
60215	Benefits - Other		16,070		19,240	25,693	27,032																		
60220	Benefits Flex Credits		93,208		112,289	132,000	138,000																		
	Total Payroll		970,383		751,600	1,009,892	1,073,654																		
	EXPENSES (NON-PAYROLL)																								
60235	Benefit Unemployment Insurance		-		-	-	-																		
62105	Computer Maint/Licensing		425,954		402,715	-	-																		
62115	Staff Development & Conferences		5,337		6,589	10,000	15,000																		
62125	Department Admin		3,512		1,477	7,000	10,000																		
62145	General Supplies - IT		28,397		35,739	-	-																		
62170	Postage/Shipping/Freight		9,597		15,170	12,000	10,000																		
62175	Telecom/Network		305,922		392,618	-	-																		
62180	Tools & Equipment		-		-	-	-																		
63100	Support Services		973,701		1,448,058	36,000	32,000																		
63110	Human Resources Services - Admin		958		(154)	-	-																		
	Total		1,753,379		2,302,213	65,000	67,000																		
	Department Total	\$	2,723,762	\$	3,053,813	\$ 1,074,892	\$ 1,140,654																		

	Dept. 850 - Human Resources	FY 2022 ACTUAL	FY 2023 ACTUAL	FY 2024 BUDGET	FY 2025 BUDGET
	PAYROLL EXPENSES:				
60100	Labor Regular	\$ 365,388	\$ 207,945	\$ 245,065	\$ 268,536
60105	Labor Non-Reg	24,374	13,292	-	-
60110	Labor Vacation	22,198	21,075	_	-
00110	Labor Subtotal	411,960	242,312	245,065	268,536
60115	Labor Taxes	32,612	19,694	18,748	20,543
60120	Labor Workers Comp	2,747	1,651	2,677	2,934
60125	Temporary Labor	-	-	-	-
60205	Benefits LTD/Life/EAP	2,454	1,896	2,009	2,107
60210	Benefits CalPERS	126,844	(14,776)	65,000	75,000
60215	Benefits Other	19,156	9,380	10,497	11,319
60220	Benefits Flex Credits	47,869	45,053	52,800	55,200
	Total Payroll	643,643	305,209	396,796	435,639
	EXPENSES (NON-PAYROLL)				
60225	Benefits OPEB	(76,625)	(31,443)	85,000	90,000
60230	Benefit Retiree Expenses	(0)	(34,484)	30,000	25,000
60235	Benefit Unemployment Insurance	7,855	15,750	15,000	20,000
62115	Staff Development & Conferences	5,820	14,601	8,000	10,000
62125	Department Admin	6,229	1,487	8,000	10,000
63110	Human Resources Services - Admin	276,936	239,683	210,000	270,000
	Total	220,215	205,594	356,000	425,000
	Department Total	\$ 863,858	\$ 510,803	\$ 752,796	\$ 860,639



Glossary of Terms

Accrual The recognition of a revenue or expense as it is earned or incurred regardless

of when actual cash is received or paid.

Acre Foot (AF) Covers one acre of land in area by one foot in depth and is equal to 325,851

gallons. Supplies a family of four for approximately one year.

Amber Water Water produced from deep groundwater wells that require treatment for color

and odor before being entered to the distribution system.

Amortization The periodic expense attributed to the decline in usefulness on an intangible

asset or the allocation of bond premium or discount over the life of the bond.

Appropriation An amount of money in the budget authorized by the Board of Directors, for

expenditures or obligations within organizational units for specific purposes.

Resources owned or held by the enterprise as a result of past events and **Assets**

from which future economic benefits are expected to flow to the enterprise.

Association of California Association representing nearly 450 public water agencies consisting of Water Agencies (ACWA)

municipal, irrigation, county and California water districts, and a number of special purpose agencies. ACWA also represents non-profit and non-public mutual water companies. Members provide the link between local, state and

federal water projects, and ultimate water consumers.

Basin Pumping Percentage

(BPP)

The amount of clear ground water that can be pumped as a percentage of total potable water. This percentage is set each year by Orange County

Water District.

Budget The District's fiscal plan detailing proposed revenues and expenditures for a

period of time.

California Department of

Water Resources (CA DWR)

California agency responsible for managing California's water resources.

Capacity Charge Fee imposed when a customer requests a new service connection. Capacity

> charges are used by the District to pay for infrastructure built to accommodate future development or to plan, design and construct new facilities to support the additional demand placed on the water system by the new connections.

Capital Purchases or projects that exceed Mesa Water's capitalization threshold,

which is \$10,000 for non-water infrastructure and \$100 (the installation cost of

a 5/8" meter) for water infrastructure.

Cash on Hand Amount of unrestricted cash held by Mesa Water at a given time.

CCF Abbreviation for unit of water sold in hundred cubic feet. Mesa Water sells

water in this unit of measure.



Glossary of Terms

Certificates Of Participation

(COP)

Form of lease-purchase financing used to construct or acquire capital facilities

or equipment.

Change in Net Position The final figure on the Statement of Revenues, Expenses and Change in Net

Position report where revenues are netted against expenses.

Clear Well Water Water produced from groundwater wells that require minimal treatment to be

released into the distribution system.

Coverage Ratio Ratio of Net Revenues to total annual financial obligations. This is a margin

of safety for payment of debt service, reflecting the number of times by which earnings for a period of time exceed debt service payable in such a period.

Days Cash Ratio A ratio of the Cash on Hand divided by the average Operating Expenses less

Pass-through water sales to government agencies.

Debt ServiceCash required in a given period for payment on interest and principal on

outstanding financial obligations.

Depreciation The method of allocating historical costs of capital assets (excluding land) to

periods in which the assets are used.

Designated Funds Segregation of assets for special purposes such as asset replacement.

Enterprise Fund A fund established to account for the financing of self-supporting enterprises,

such as a utility fund, which render services primarily to the public.

Expenses The amount of assets consumed or services used in the process of earning revenue.

Fiscal Year (FY) The annual accounting period. Mesa Water uses July 1 through June 30.

Full Time Equivalent (FTE) An FTE equals one full-time employee working 2,080 hours per year.

GAAP Generally Accepted Accounting Principles (GAAP) are uniform standards and

guidelines that both private and public sectors use to report and record financial information. GAAP establishes a standard manner to measure and categorize accounting transactions to report financial results. Following GAAP provides a reasonable basis to compare financial results of other water or

similar agencies.

Geographic Information

System (GIS)

A system combining computer hardware, software and geographic data for collecting, storing, analyzing and displaying geographically referenced

information.

In-Lieu Water Water purchased at the same price as well water when the groundwater basin

does not allow for full pumping.

Infrastructure The accumulated pipelines, treatment plants and storage facilities of Mesa Water,

including all meters, valves, pumps, hydrants and other appurtenances, whether

constructed by Mesa Water or dedicated by private entities.



Glossary of Terms

Imported Water Water purchased from Municipal Water District of Orange County (MWDOC).

It is transported by an aqueduct system from the Colorado River or the State

Water Project.

LAFCO Local Agency Formation Commission. This Commission facilitates

constructive changes in governmental structure and boundaries and fosters

orderly development and governance within its jurisdiction.

Liability Obligations of the enterprise arising from past events.

Local Agency Investment

Fund (LAIF)

A pooled investment vehicle for local agencies in California sponsored by the

State of California and administered by the State Treasurer.

Local Resource Program

(LRP)

Financial incentive programs offered by Metropolitan Water District to

encourage agencies to develop or improve local agencies sources of water to

help ensure future water supplies are available.

Meet and Confer Labor relations and labor negotiations with different employee groups.

Memorandum of Understanding A document describing agreement or accord reached between two or more

parties including each party's rights and responsibilities.

Mesa Water Reliability Facility

(MWRF)

The facility that is used to treat the amber water pumped by wells from deeper

in the groundwater aquifer.

Metropolitan Water District

(MWD)

A consortium of cities and water districts that provide water usage to water

customers in parts of Los Angeles, Orange, San Diego, Riverside, San

Bernardino and Ventura counties.

Municipal Water District of

Orange County (MWDOC)

Regional water wholesaler of imported water that serves retail agencies in

Orange County.

Non-water Expenses Expenses associated with operations as a water utility but not directly

attributable to the production and distribution of water.

Orange County Investment

Pool (OCIP)

A pooled investment vehicle for Orange County California agencies

administered by the Orange County Treasurer.

Orange County Water District

(OCWD)

The agency responsible for managing the Orange County Groundwater Basin

in northern and central Orange County that serves cities and water districts.

Other Expense An expense that cannot be associated definitely with operations.

Other Income Revenue from sources other than Mesa Water's principal activities as a water

utility.

Potable Water Water that is suitable for drinking.



Glossary of Terms

Public Employees Retirement

System (PERS)

An agency, multiple-employer, public retirement system to which Mesa Water contributes that acts as a common investment and administrative agent for

participating public entities within the State of California.

Recycled Water

Non-potable water that is used for irrigation purposes.

Replenishment Assessment

(RA)

Amount charged on an acre-foot basis for water pumped from the Orange

County Groundwater Basin charged by OCWD.

Restricted Reserves An account used to indicate that a portion of Net Position is legally restricted

for a specific purpose or not available for appropriation and subsequent

spending.

Reservoir A pond, lake, tank, or basin (natural or engineered) where water is collected

and stored.

The sale of goods or services produced by an entity which usually result in Revenue

the creation of assets, most often cash or receivables.

Statement of Revenues, **Expenses and Changes in Net**

Position

Reports the results of revenues and expenses over a period of time.

Supervisory Control and Data

Acquisition (SCADA)

The Supervisory Control and Data Acquisition system collects operational data from remote units to monitor and control water systems and facilities

throughout the District's service area.

Water Production Costs The costs associated directly with the production and distribution of water into

the system.

Working Capital The difference between current assets and current liabilities. Represents the

amount available for operations and other expenditures.