



Mesa Water District- Project No. M21-210B

# Water Supply, Energy, and Supply Chain Reliability Assessment



December 17, 2020



## Agenda

- Background and Objectives
- TM-1: Water Supply Reliability
- TM-2: Energy Supply Reliability
- TM-3: Supply Chain Reliability
- Overall Recommendations



## Background and Objectives

**Brown AND  
Caldwell**

## Background and Objectives

### Existing Infrastructure



Clear Wells



MWRF



MWDOC  
Turnouts



Reservoirs/BPS

### Assessment Objectives

1. Evaluate existing local water supplies for meeting 115% demand
2. Evaluate energy supplies and backup power during normal and emergency operation
3. Identify water/energy supply gaps and provide recommended solutions
4. Evaluate existing supply chain for emergency readiness
5. Identify supply chain reliability gaps and provide recommended solutions

## TM-1: Water Supply Reliability

**Brown AND Caldwell**

### Scenarios Examined

| Scenario | Situation                   | Operational Clear Wells | MWRF Capacity | MWDOC Import Available |
|----------|-----------------------------|-------------------------|---------------|------------------------|
| 1        | Normal Operation (Baseline) | 7 of 7                  | 100%          | Yes                    |
| 2a       | Emergency Situation         | 6 of 7                  | 0%            | No                     |
| 2b       | Emergency Situation         | 4 of 7                  | 100%          | No                     |
| 2c       | Emergency Situation         | 2 of 7                  | 0%            | Yes                    |
| 3        | Widespread Maintenance      | 4 of 7                  | 50%           | Yes                    |



Earthquake



Wildfire



Power Outage

## Additional Supply Options



Additional Clear Wells



Increase MWRP Capacity



Import from MWD OC



Emergency Water Restrictions

## Scenario Results and Recommendations

| Year | Scenario | GAP (AF) | Recommended Solution                     |
|------|----------|----------|--|
| 2020 | 1        | -        | N/A                                      |
|      | 2a       | 720      | Emergency Restrictions                   |
|      | 2b       | 640      | Emergency Restrictions                   |
|      | 2c       | 1,661    | Import from MWD                          |
|      | 3        | 908      | Import from MWD                          |
| 2040 | 1        | -        | N/A                                      |
|      | 2a       | 1,270    | Additional Clear Wells                   |
|      | 2b       | 1,189    | Additional Clear Wells and MWRP Capacity |
|      | 2c       | 2,211    | Import from MWD                          |
|      | 3        | 1,458    | Import from MWD                          |

### Short-Term Solutions

1. Import from MWD whenever possible
2. Water restrictions for exceptional emergencies

### Long-Term Solutions

1. Evaluate expanding local production supplies for 100% local reliability

Note: Reservoirs are assumed to be functional and are critical for meeting peak demands



## TM-2: Energy Supply Reliability

Brown  
AND  
Caldwell

### Energy Supply Markets

#### Natural Gas

- Natural gas generation in CA forecasted to decrease due to changing regulations
- Prices are volatile and affected by overall market and system reliability



#### Electricity

- Expanding infrastructure due to shift to renewable energy sources
- Extremely reliable despite increasing frequency of natural disasters



## Natural Gas vs Electric Driven Equipment

### Factors in Favor of Electric Driven:

- Decreased capital/O&M costs
- Forecasted regulatory atmosphere favors carbon-free energy systems
- Less maintenance required
- Widely available spare parts
- Easier to store/transport diesel than propane



#### Electric Motor

Used at Wells 1, 3, 7, 9 and the MWRF

**Reciprocating NG Engine**  
Used at Well 5 and the Reservoirs



Photo: W. B. King

11

## Recommended Improvements



Standardize on Electric Motors (Especially at Reservoirs)



Diesel Generators and Onsite Fuel Storage



Centralized Bulk Diesel Storage Tanks

Photo: W. B. King

12

## TM-3: Emergency Supply Chain Reliability and Disruption



### Supply Chain Analysis

Suppliers were contacted with questionnaires to better understand their operations and potential disrupters



| Risk Level    |  |
|---------------|--|
| <b>HIGH</b>   | Probability of a failure in this category is likely given the physical constraints, practices, or past history with the manufacturer or service provider.<br><br><u>NOTE:</u> Unresponsive suppliers are assigned a default risk of HIGH |
| <b>MEDIUM</b> | Probability of a failure in this category is possible given the physical constraints, practices, or past history with the manufacturer or service provider.  |
| <b>LOW</b>    | Probability of a failure in this category is rare or unlikely given the physical constraints, practices or past history with the manufacturer or service provider.   |

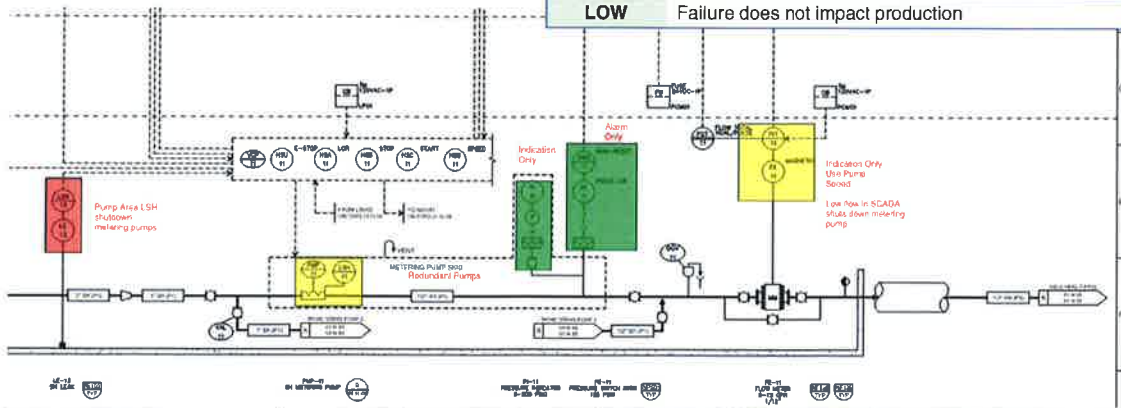
# Supply Chain Analysis

| Risk Level    |   |
|---------------|---|
| <b>HIGH</b>   | Probability of a failure in this category is likely           |
| <b>MEDIUM</b> | Probability of a failure in this category is possible         |
| <b>LOW</b>    | Probability of a failure in this category is rare or unlikely |

| Type       | Product                | Supplier                 | Point of Origin | Emergency Manufacturing | Backup Delivery Protocols | Market Volatility |
|------------|------------------------|--------------------------|-----------------|-------------------------|---------------------------|-------------------|
| Chemical   | 19% NH <sub>4</sub> OH | Hill Brothers Chemical   | Low             | Low                     | Low                       | Low               |
| Chemical   | 12.5% NaClO            | Northstar Chemical       | Low             | Low                     | Low                       | Low               |
| Chemical   | 25% NaHSO <sub>3</sub> | Northstar Chemical       | Low             | Low                     | Low                       | Low               |
| Chemical   | 38% NaOH               | JCI Jones Chemicals      | Low             | Low                     | Low                       | Low               |
| Chemical   | CO <sub>2</sub>        | Linde (formerly Praxair) | Low             | High                    | Low                       | Medium            |
| Fuel       | Diesel Fuel            | Dion and Sons            | N/A             | N/A                     | N/A                       | N/A               |
| Fuel       | Propane (LPG)          | Mutual Propane           | N/A             | N/A                     | N/A                       | N/A               |
| Contractor | Pipeline               | W.A. Rasic Construction  | Low             | Medium                  | Low                       | Medium            |
| Contractor | Electrical             | Leed Electric            | Medium          | Medium                  | Medium                    | Medium            |
| Contractor | Asphalt Paving         | Copp Contracting         | Low             | High                    | High                      | High              |
| Laboratory | WQ Analyses            | Weck Laboratories        | Medium          | Low                     | Low                       | Medium            |
| Laboratory | WQ Analyses            | OCWD                     | Medium          | Medium                  | Medium                    | Medium            |

# Single Points of Failure Analysis

| Risk Level    |   |
|---------------|---|
| <b>HIGH</b>   | Failure impacts production; No redundancy available |
| <b>MEDIUM</b> | Failure impacts production; Redundancy is available |
| <b>LOW</b>    | Failure does not impact production                  |



RECORD DRAWINGS

INSTRUMENTATION  
WELL NO. 1 - SODIUM HYPOCHLORITE  
METERING PUMP 1

D1-N-05



## Recommended Improvements



Mitigate Single Points of Failure



Store Parts for Remaining Single Points of Failure



Construct Warehouse for Critical Spare Parts

## Overall Recommendations

## Reliability Assessment Recommendations

| Priority                                 | Recommendation   | Estimated Cost <sup>(1)</sup> |
|--|--|-------------------------------|
| <b>Short-Term Decisions (1-5 Years)</b>  |  |                               |
| 1  | Minimize single points of failure with new equipment and instrumentation. Procure spare parts for critical equipment and instrumentation. Implement asset management system. | \$1.1M<br>(Parts only)        |
|  | Construct new storage warehouse (Location TBD).  | \$0.2M                        |
| 2  | Replace pump motors at Reservoirs 1 and 2 with electric motors. Provide backup diesel generators and fuel storage.   | \$2.8M                        |
| 3  | Provide truck-mounted portable generator system for Well 1.  | \$0.5M                        |
|  | Drill new well at Well 5 and provide electrical drives, backup power, and associated electrical improvements.  | \$1.5M                        |
| 4  | Construct centralized bulk diesel fuel storage tanks to replenish onsite fuel tanks during a prolonged emergency.  | \$3.5M                        |
| <b>Long-Term Decisions (&gt;5 Years)</b> |  |                               |
| 5  | Evaluate installation of additional clear wells or MWRf expansion.   | Up to \$32M <sup>(2)</sup>    |
| 6  | Provide backup power generation and fuel storage for the MWRf.   | \$1.0M                        |

1. All costs are in 2020 dollars and are Class 5 estimates. Additional studies will be needed to confirm project components and refine project cost.

2. Cost shown represents two additional 3,000 gpm clear wells and 8.6 MGD MWRf expansion.

12/16/2020

19

## Recommendation to the Board:

Receive comments on the Water Supply, Energy, and Supply Chain Reliability Assessment and direct staff to bring back to a future Committee meeting for further discussion.

12/16/2020

20

Questions?

