CALL TO ORDER

PLEDGE OF ALLEGIANCE

PUBLIC COMMENTS

Non-Agendized Matters: Members of the public are invited to address the Board on matters which are not on the Agenda. Each speaker is limited to three (3) minutes. The Board will set aside thirty (30) minutes for public comments.

Agendized Matters: Members of the public may comment on Agenda items before action is taken, or after the Board has discussed the item. Each speaker is limited to five (5) minutes.

ITEMS TO BE ADDED, WITHDRAWN, OR REORDERED ON THE AGENDA
At the discretion of the Board, all items appearing on this agenda, whether or not expressly listed as an Action Item, may be deliberated and may be subject to action by the Board.

PRESENTATION AND DISCUSSION ITEMS:

None

ACTION ITEMS:

1. BOARD OF DIRECTORS DIVISION III VACANCY:

   Recommendation: Appoint a Director to Division III of the Mesa Water District Board of Directors.

2. WATER RATES STUDY:

   Recommendation: Receive and proceed with implementing actions towards a five-year rate increase of up to five percent based upon a rate structure of approximately 20% fixed meter and 80% variable costs.

REPORTS:

3. REPORT OF THE GENERAL MANAGER:

4. DIRECTORS’ REPORTS AND COMMENTS:

INFORMATION ITEMS:

5. OTHER (NO ENCLOSURE):
In compliance with California law and the Americans with Disabilities Act, if you need disability-related modifications or accommodations, including auxiliary aids or services in order to participate in the meeting, or if you need the agenda provided in an alternative format, please contact the District Secretary at (949) 631-1206. Notification 48 hours prior to the meeting will enable Mesa Water District (Mesa Water) to make reasonable arrangements to accommodate your requests.

Members of the public desiring to make verbal comments utilizing a translator to present their comments into English shall be provided reasonable time accommodations that are consistent with California law.

Agenda materials that are public records, which have been distributed to a majority of the Mesa Water Board of Directors (Board), will be available for public inspection at the District Boardroom, 1965 Placentia Avenue, Costa Mesa, CA and on Mesa Water’s website at www.MesaWater.org. If materials are distributed to the Board less than 72 hours prior or during the meeting, the materials will be available at the time of the meeting.

ADJOURN TO A REGULAR BOARD MEETING SCHEDULED FOR THURSDAY, SEPTEMBER 14, 2017 AT 6:00 P.M.
MEMORANDUM

TO: Board of Directors
FROM: Denise Garcia, Administrative Services Manager
DATE: September 5, 2017
SUBJECT: Board of Directors Division III Vacancy

RECOMMENDATION

Appoint a Director to Division III of the Mesa Water District Board of Directors.

STRATEGIC PLAN

Goal #1: Provide a safe, abundant, and reliable water supply.
Goal #2: Practice perpetual infrastructure renewal and improvement.
Goal #3: Be financially responsible and transparent.
Goal #4: Increase public awareness about Mesa Water and about water.
Goal #5: Attract and retain skilled employees.
Goal #6: Provide outstanding customer service.
Goal #7: Actively participate in regional water issues.

PRIOR BOARD ACTION/DISCUSSION

At its July 13, 2017 meeting, President Temiamka announced that he was resigning his Division III position on the Mesa Water District’s Board of Directors (Board), effective July 19, 2017.

At the July 18, 2017 Engineering and Operations meeting, the Board directed and authorized staff to take all actions necessary to support the Board’s filling of the Division III Vacancy by way of Appointment.

At its August 25, 2017 meeting, the Board conducted interviews with 15 qualified candidates for the Division III position.

DISCUSSION

The Board received a total of 17 letters of interest for the Division III Board Vacancy. At the request of the Board, all qualified candidates who submitted letters for the Director position were invited to participate in the interview process on Friday, August 25, 2017.

On August 25, 2017, the Board interviewed 15 candidates. All candidates were ranked individually by each Board member; their collective top seven candidates were invited to attend the September 5, 2017 Board meeting.

For the Board’s information, all of the materials submitted by each of the top seven candidates are attached. For personal privacy reasons, information such as telephone number, addresses, and e-mails has been redacted from the materials received.

FINANCIAL IMPACT

None.
ATTACHMENTS

Attachment A: Final Candidates' List and Applications
Mesa Water District
Board of Directors Vacancy
Division III

Candidate List

1. Al Morelli
2. Wallid Kazi
3. Jeremy Davis
4. Andrew Nielson
5. Gregory Warren
6. Timothy Sesler
7. Marice DePasquale
Mesa water District

Appointment – Vacancy Board of directors Division III

My name is Al Morelli. I will be truly honored to offer my professional experiences, community services and technical knowledge to support Mesa Water District.

Over the years, formerly I have held leadership, operational and management functions. I have over 35+ years of multi experiences which included Public governmental employment as Engineering Manager for City of Anaheim- Anaheim Public utility, Director Policies and Procedures for the nation largest transit agency-LA-MTA. In addition, as university Professor, I taught several advanced-graduate courses dealing with business strategies and process improvements.

Currently, I am management consultant with extensive experiences with budgeting, financial analysis and business contracts. If I get appointed, I look forward to share my experiences to adequately support Mesa mission and goals.

With regards to Orange County, formally I was appointed by the Grand Jury and served as member of the OCTA Citizens Oversight Committee-Measure M, the OC transportation tax initiative. In addition, I was appointed by OC Board of Supervisors and served on the Orange County- Charter Committee during the OC bankruptcy period. Also, I served on a special committee/s to study orange county services which included improving the OC Assessor property appeal process.

In addition, I am a former President –Institute of Industrial engineers (IIE-OC) and also a former Board Member of several nonprofit organizations-YES, OC Engineering Council, SAM and others.

I have been a resident of Orange County- Costa Mesa for 35 years.

Mesa Water-my home city deserve the best of me to service our citizens. My extensive management experiences along with my former government employment, academic teaching and along with my community services provide the best choice for board member appointment.

I have the proven leadership skills to support collaboration with other partner agencies, neighboring cities and local business communities.

Also, note, as self-employed I have considerable available time to serve for Mesa Water.

I would appreciate your vote for me, Al Morelli, to serve on Mesa water Board.

Al Morelli
With more than thirty-five years of corporate industry experience, Mr. Morelli has led numerous advisory engagements in a variety of industries. He is an industry expert in performance improvements and cost reductions. Most recently, he founded and served as President, Institute of Industrial Engineers-Orange County Chapter. He continues to serve as a member of the Board of Directors at the Center of Applied Competitive Technologies.

Mr. Morelli previously founded and served as General Manager of ECT, Inc., a manufacturer of automotive aftermarket products. Additionally, he directed the State of California - OC center of Applied Competitive Technologies (CACT), Director, Policies / Strategic Planning for the Los Angeles County Transportation Authority (MTA), Engineering Manager-City of Anaheim and Manager of Industrial Engineering at several companies such as Max Factor, Loral and Firestone. He also served as a restructuring advisor with the Charter Commission for restructuring the County of Orange after their declared bankruptcy. Also, as Board Member for Economic Development-Orange Coast College where Al was the founder for the OCC-Small Business Conference.

Mr. Morelli was selected by the Grand Jury to serve on the Orange County Citizen Oversight Committee overseeing the funding of Measure M; a $2.3 billion tax-transportation initiative.

Education
B.S. Industrial Engineering from California Polytechnic University-San Luis Obispo and an M.S. Industrial & System Engineering from the University Of Southern California.

Experience
Present- Industry Professor, Industrial & System Engineering-University of Southern California

Research Interests
With considerable industry experience, Al Morelli research interests focus on the development of techniques for analyzing business performance metrics. Al is a certified Master Black Belt - Six Sigma and ISO Internal Auditor. In addition, he served as Judge for California Excellence Award which is the California pre-qualification for the national Baldrige award.
AL MORELLI

University Professor- Teaching experience*

- Industry Professor, University of Southern California (USC), Industrial & System Engineering Department. 1995-present
- Adjunct Professor, California State University Long Beach, College Of Business-Management Department. 2002-Present
- Adjunct Professor, California State University Fullerton, College Of Business-Management Department. 1989-2008
- Adjunct Professor, California Polytechnic University, Pomona, College Of Engineering-Industrial Engineering Department and Operation Management Department, 1985-1989

University courses- Sample of related courses /taught

*Over 30+years of teaching experience at the nation's “Top Ranked” universities, teaching both graduate and undergraduate degree courses.

- Operations Management
- Principles of Management
- Business strategy & Policies
- Production Planning
- Project Management (MBA Graduate Program)
- Facilities Design and Layout
- Productivity Management & Improvements
- Engineering Project Management (Upper Graduate Program)
- Work Analysis and Design
- Work Simplification
- Work Measurement & Wage Analysis
- Engineering Management
- Project Management And Product Design
- Performance Measurement & Rating
- Operational Auditing and Analysis
- Method Time Measurement
- International Business
- Management of Engineering Teams (Graduate Program)

- Founder, program developer, Operations Management Certificate Program at Santiago Canyon College
- Founder, program developer, Medical Device Management Certificate Program at NOCCCD
- Founder, program developer and Director of the Manufacturing Management Certificate Program at the Center Of Applied Competitive Technologies, California Community Colleges
Mesa Water District
Division III Candidate Application

If you are interested in serving on the Mesa Water Board of Directors, please complete this application and return it with a cover letter of interest to 1965 Placentia Avenue, Costa Mesa, CA 92627 by Friday, August 11, 2017.

Date: August 4, 2017

Name: AL MORETTI
First MI Last

Residence
Address:
Phone: E-mail:

Registered Voter at Residence Address: Yes No

Employer
Name: Searchtec
Title: CEO - President
Address: P.O. Box 26454, Santa Ana, CA 92799
Phone: (714) 957-1577 E-mail: searchtec@gmail.com

Type of business or organization: Management Consulting

Please list any community service experiences in which you have participated. This could include your participation in any of the following types of groups - business, civic, community, fraternal, political, professional, recreational, religious, school and social):

<table>
<thead>
<tr>
<th>Organization</th>
<th>Role/Title</th>
<th>Dates of Service</th>
</tr>
</thead>
<tbody>
<tr>
<td>Measure M - OCTA</td>
<td>Member</td>
<td></td>
</tr>
<tr>
<td>Orange County Charter Committee</td>
<td></td>
<td></td>
</tr>
<tr>
<td>YES - Youth Employment Service</td>
<td>Board Member</td>
<td></td>
</tr>
<tr>
<td>Institute of Industrial Engineers</td>
<td>President</td>
<td></td>
</tr>
<tr>
<td>Costa Mesa, Chamber of Commerce</td>
<td></td>
<td></td>
</tr>
<tr>
<td>O.C. Engineering Council</td>
<td>Board Member</td>
<td></td>
</tr>
</tbody>
</table>
Qualifications, Education, Experience (attach resume if available):

Refer to resume/Bio - attached.

M.S. Engineering
B.S. Mfg. Engineering
6 Sigma - Black Belt
University Professor, Operation Mgmt
Governmental employment: Anaheim Public Utilities

Briefly describe how Mesa Water District would benefit from your involvement on the Board of Directors:

I have the proven leadership to support insight, knowledge and technical skills along with my former employment with MTA, City of Anaheim and in addition to my community services.

Skills, experience, and interests (please check all that apply):

☐ Finance, accounting
☐ Personnel, human resources
☐ Administration, management
☐ Nonprofit experience
☐ Community service
☐ Policy development
☐ Program evaluation
☐ Public relations, communications
☐ Education, instruction
☐ Public works
☐ Engineering
☐ Water operations
☐ Outreach, advocacy
☐ Other leadership

By signing below, I am acknowledging that I am a registered voter within the Mesa Water District, Division III service area. I have completed this application with the knowledge and understanding that any or all items may be verified.

I also understand that this application, resume, and other information submitted to Mesa Water District will become a public record and are subject to disclosure under the California Public Records Act (Government Code Section 6250 et seq.); however private information (e.g., home address, home phone number) are not subject to disclosure.

Signature

Date August 4, 2017
Al Morelli

Manufacturing Consultant, Searchtec Consulting Group

Former Industry Experiences

General Manager, Environmental Catalyst Technology / CSES / Magnaflow
Structured the startup and incorporation of a new chemical company, developing new technologies, installing equipments, recruiting staff, developing the company infrastructure and building the organization. Achieved ISO 2000 registration.

Consultant, California Manufacturing Technology Center
Advised and helped clients in improving their operations, reducing costs, increasing productivity and enhancing performance.

Project Manager/Strategic Management/ Policies & Procedures, MTA
Established strategic planning & policies department for the nation's largest transit agency (10,000+ employees and $2.7 billion budget). Re-engineered /simplified procedures and initiated comprehensive performance measurement program. Founded the establishment of 501 C non-profit Transportation Foundation, generating $800,000 in new programs. Formulated Transportation Management Certificate/ executive training (in conjunction with UCLA Anderson Graduate School), where thereafter obtained a $365,000 in federal grant funding.

Production Manager, Brunswick
Managed the establishment of new manufacturing facilities & capabilities for the start-up of $ 20 million technology program. Full management responsibility for the operation division.

Plant Manager/ Manufacturing Director, EIS-Fabrico
Transformed and turned around the fabrication division into a profitable business. Achieved $2.3 million in increased sales. Increased profits margins from 3% to 20%.

Senior Member Technical Staff- Industrial Engineering, LORAL
Program manager for the introduction of new products into manufacturing. Provided engineering solutions to complex production problems in Electro-mechanical assemblies, including project management leadership for the production of high technology laser -based battlefield training & simulation systems. Reduced product cost from $1200 to $ 500 per unit, a total reduction of 58% in cost. Improved manufacturing operations, re-engineering process and initiated cost reductions program. Nominated by the employees as Outstanding Young Engineer.

Manager Industrial Engineering, City of Anaheim
Established the new engineering department for the public utility department. Managed the implementation of computerized work order system, including the development of engineered work standards & labor costing. Appointed as executive -technical advisor to the City Manager, implementing city wide Employee Involvement Program. Designed and implemented complete Employee Involvement Program, generating over sixty cost saving ideas within one month (three times more than normally received in prior years.

Manager Industrial Engineering, Max Factor – Norton Simon Company
Developed self-managing work teams, improved manufacturing efficiency from 83% to 105%. Executed $30 million new facility design, capital justification and plant relocation studies. Prepared manufacturing plans, product cost analysis and work methods analysis for all new products. Saved over $600,000 in methods improvement.
University of California, Riverside
University Extension

Presented to

AL MORELLI
in recognition of outstanding service as

JUDGE

California Team Excellence Award Program

November 17, 2003

Date

Eric Blum,
Director, Business, Engineering and Technology,
UC Riverside Extension
Dear Mr. Temianka, Mr. Atkinson and the Board of Directors:

I wish to apply for the position of a director at the Mesa Water District. Next to the oxygen we breathe, I believe water is the most precious resource for human kind and therefore the Mesa Water District performs an extremely important role for this society. When I received this notice about an opening at the District, I was instantly attracted to it because of my desire to serve the very community where I have spent most my life.

I have been a resident in Costa Mesa for over 30 years, living in the same neighborhood and working in the same area. Other than my initial years of service with an international consulting company called ERM, I have operated my own business, ECM Consultants, in the City of Costa Mesa since 1996. I now own my home and my office in Costa Mesa and I run a business with over 25 employees that gross close to $7 Million per year. Being able to run a small business for over 21 years in this very community, with employees from this community, should be a unique qualification for a director of the Mesa Water District.

Water being such an important resource and a very complicated resource to acquire, manage and deliver, I believe it is important for the Board to have some solid technical qualifications such as Director Fred Bockmiller who is a Professional Engineer. I am personally a Professional Geologist with a Masters and a Doctorate from US universities. My work in the environmental consulting industry for the last 27 years has involved water resource pretty much every day of my life. With these technical qualifications and my management experience with my consulting company, I believe I provide a unique set of skills for this position that will help the Board perform their duties in the best possible way.

I want to end by saying that I am interested in this position for the primary purpose of serving the community in which I have lived and thrived for over 30 years. Financial benefits are not what I seek and I would be very interested to discuss the possibility of my performing the duties of this position without any financial reimbursement from the Mesa District.

I urge you to give me an opportunity to serve.

Sincerely,

Wallid Kazi
President
Board of Directors
Division III Candidate Application

If you are interested in serving on the Mesa Water Board of Directors, please complete this application and return it with a cover letter of interest to 1965 Placentia Avenue, Costa Mesa, CA 92627 by Friday, August 11, 2017.

Date 8/11/17

Name [Redacted]

Residence Address [Redacted]

Phone [Redacted] E-mail [Redacted]

Registered Voter at Residence Address Yes No

Employer

Name ECM CONSULTANTS

Title PRESIDENT

Address 3525 Hyland Drive, Suite 2001 Costa Mesa, CA 92626

Phone [Redacted] E-mail [Redacted]

Type of business or organization ENVIRONMENTAL CONSULTING

Please list any community service experiences in which you have participated. This could include your participation in any of the following types of groups - business, civic, community, fraternal, political, professional, recreational, religious, school and social):

<table>
<thead>
<tr>
<th>Organization</th>
<th>Role/Title</th>
<th>Dates of Service</th>
</tr>
</thead>
<tbody>
<tr>
<td>BANGLADESH AMERICAN CHARITABLE ORGANIZATION</td>
<td>MEMBER</td>
<td>2013 - CURRENT</td>
</tr>
<tr>
<td>BANGLADESH US ENGINEERS ASSOCIATION</td>
<td>MEMBER</td>
<td>2010 - CURRENT</td>
</tr>
<tr>
<td>ROTARY CLUB</td>
<td>MEMBER</td>
<td>2008 - CURRENT</td>
</tr>
</tbody>
</table>
Qualifications, Education, Experience (attach resume if available):

See Attached Resume

Briefly describe how Mesa Water District would benefit from your involvement on the Board of Directors:

Management & Technical Skills

Skills, experience, and interests (please check all that apply):

- Finance, accounting
- Personnel, human resources
- Administration, management
- Nonprofit experience
- Community service
- Policy development
- Program evaluation
- Public relations, communications
- Education, instruction
- Public works
- Engineering
- Water operations
- Outreach, advocacy
- Other (Environmental)

By signing below, I am acknowledging that I am a registered voter within the Mesa Water District, Division III service area. I have completed this application with the knowledge and understanding that any or all items may be verified.

I also understand that this application, resume, and other information submitted to Mesa Water District will become a public record and are subject to disclosure under the California Public Records Act (Government Code Section 6250 et seq.); however private information (e.g., home address, home phone number) are not subject to disclosure.

Signature ___________________________ Date ______/____/____
Wallid Kazi, Ph.D., P.G

Summary:
- Founder, President and Owner of Environmental Cost Management, Inc. dba ECM Consultants since 1996.
- Responsible for all marketing and management decisions for ECM including marketing, resource planning, administrative and other general responsibilities.
- National Remediation Coordinator for airlines industry group.
- Provided leadership in regulatory negotiations to limit ongoing investigations at former MGP site in Augusta, Georgia, and instead develop a Site Conceptual Model for a more complete understanding of the site using existing data.
- Provided oversight for soil and ground water assessments, removal and closure of underground tank farms, development of risk-based cleanup levels, and oversight of remediation programs involving various remedial treatment technologies.
- Managed and advised project staff on all aspects of tasks, including multiphase flow modeling, engineered free-product recovery, bioventing, groundwater monitoring, and vapor monitoring as well as associated permit compliance.

Education:
BS, and MS Geology
MS, Geophysics
Ph.D Geological Sciences

Current Professional Registration:
CA/Professional Geologist, (#6417)

Employer:
ECM Consultants
Costa Mesa, CA
Principal-in-Charge
28 years experience; with current firm for 21 years

Relevant Projects:

Terminal 2 Release
Sky Harbor International Airport (PHX)
Arizona Fueling Facilities Corporation (AFFC)
Phoenix, AZ
Principal-in-Charge
Construction: 2005
Total Program Value: $14 million to date
Provided oversight of extensive Cleanup Action Plan for release causing 1.6-million-gallon plume of Jet-A fuel beneath operating airport taxiways. Managed Consent Decree negotiations with City of Phoenix and Arizona Department of Environmental Quality (ADEQ). Managed and advised project staff on all aspects of tasks, including multiphase flow modeling, engineered free-product recovery, bioventing, groundwater monitoring, and vapor monitoring as well as associated permit compliance. Managed contract negotiations and implementation/adherence to contract to ensure client satisfaction.

Atlanta Gas Light Resources
Former Manufactured Gas Plant,
Augusta, GA
Principal-in-Charge
Professional Service: 2009
Total Program Value: $14 million
Principal-in-Charge of multiple contracts for the management of former MGP sites in Georgia, Florida and New Jersey. Provided leadership in regulatory negotiations to limit ongoing investigations at former MGP site in Augusta, Georgia, and instead develop a Site Conceptual Model for a more complete understanding of the site using existing data. Approach supported reduction in long-term liability estimate. Lead the development of a Focused Feasibility Study for remediation of Macon, Georgia former MGP site under a strict regulatory timetable. Provided senior review on the development of RFPs for operation, maintenance and monitoring programs, investigation and remedial programs, and assisted in the selection of consultants. Provided recommendations on strategic management of sites, and strategies on site closure based on existing and new regulatory programs.

**Delta Air Lines Environmental and Remediation Program Nationwide**
Principal-in-Charge
Construction: 2004
Professional Services: Ongoing
Total Project Value: Approximately $3 million

Principal-in-Charge of regulatory negotiations for environmental compliance, investigation, and remediation of sites at airports throughout U.S, including San Francisco, Los Angeles, Seattle, Salt Lake City, New York City (JFK), Atlanta, and Cincinnati. Provided oversight for soil and ground water assessments, removal and closure of underground tank farms, development of risk-based cleanup levels, and oversight of remediation programs involving various remedial treatment technologies. Managed negotiation of overall contract, reviewed project-specific contract obligations, and ensured customer satisfaction.

**Southwest Airlines Environmental Services Program:**
Oakland Int'l Airport, CA;
Sacramento Int'l Airport, CA;
Dallas Love Field, TX;
Lambert Int'l Airport, MO;
McCarran Int'l Airport, NV (Nationwide)
Oakland Int'l Airport

Principal-in-Charge
Professional Services: Ongoing
Construction: 2003 & 2005
Project Value: $3.44 million

Principal-in-Charge of regulatory negotiations for environmental compliance, investigation, and remediation of sites at airports throughout U.S, including San Francisco, Los Angeles, Seattle, Salt Lake City, New York City (JFK), Atlanta, and Cincinnati. Provided oversight for soil and ground water assessments, removal and closure of underground tank farms, development of risk-based cleanup levels, and oversight of remediation programs involving various remedial treatment technologies. Managed negotiation of overall contract, reviewed project-specific contract obligations, and ensured customer satisfaction.

**Food Manufacturing Company Environmental Services Program**
Nationwide
Principal-in-Charge
Professional Services: Ongoing
Construction: 2004
August 4, 2017

Mesa Water District
Attn: Board of Directors Vacancy
1965 Placentia Ave.
Costa Mesa, CA 92627

Dear Sir or Madame,

I am hereby expressing my interest in being considered for the vacancy for Director of Division III. I have a forty-year record of professional employment in the water quality field, and have participated in Mesa’s Water Issues Study Group ("Well Wisher" / "Ambassador") since 2014. I have Bachelor’s of Biological Sciences and Masters of Public Administration degrees. I have published papers in the field of water quality analysis, and would bring energy, curiosity, depth of knowledge, and commitment to the position. I truly have "water in my blood" in every sense of the term!

Water has sustained my livelihood, as well as sustaining my physical self, for most of my life. I am eager to take advantage of this opportunity to give back by helping facilitate local customers’ access to sufficient high-quality, economical water supplies.

I look forward to the opportunity to discuss at a personal interview the attributes I could bring to the position.

Sincerely,

Jeremy Davis
If you are interested in serving on the Mesa Water Board of Directors, please complete this application and return it with a cover letter of interest to 1965 Placentia Avenue, Costa Mesa, CA 92627 by Friday, August 11, 2017.

Date 8/4/17

Name Jeremy M. Davis

Residence Address

Phone E-mail

Registered Voter at Residence Address □ Yes □ No

Employer

Name Orange County Water District

Title Supervising Chemist

Address 18700 Ward St., Fountain Valley, CA 92708

Phone (714) 378-3200 E-mail jdavis@ocwd.com

Type of business or organization Government Special District

Please list any community service experiences in which you have participated. This could include your participation in any of the following types of groups - business, civic, community, fraternal, political, professional, recreational, religious, school and social):

<table>
<thead>
<tr>
<th>Organization</th>
<th>Role/Title</th>
<th>Dates of Service</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mesa Water</td>
<td>Water Issues Study Group</td>
<td>2014-present</td>
</tr>
<tr>
<td>Toastmasters</td>
<td>Club President</td>
<td>July-Dec. 2017</td>
</tr>
<tr>
<td>UC Irvine Alumni Association</td>
<td>Life Member</td>
<td>ongoing</td>
</tr>
<tr>
<td>American Red Cross</td>
<td>platelet donor</td>
<td>2016-present</td>
</tr>
</tbody>
</table>
Qualifications, Education, Experience (attach resume if available):

See attached resume. I have been professionally employed in the water quality field for more than forty years, most of which has been in the Advanced Water Quality Assurance Laboratory of the Orange County Water District. I have progressed from a Laboratory Technician in private industry through Laboratory Analyst, Chemist, and currently Supervising Chemist for OCWD.

Briefly describe how Mesa Water District would benefit from your involvement on the Board of Directors:

I would bring a fresh perspective, energy, passion, curiosity, and commitment to the Board position if I were to be appointed. I have a long career in the technical side of water quality (analytical laboratory) and would bring a perspective from that background that would be both valuable and difficult to find in any other candidate. In recent years, management at OCWD have invested in broadening the scope of my duties, making me even more able to add value to not only my current staff position, but potentially a governing board position as well. The skill set I have acquired and thrived doing so includes: Laboratory Information Management Systems, safety, Chemical Hygiene Officer, hazardous waste disposal, and Public Relations (in-house consulting/tours/speakers' bureau).

Skills, experience, and interests (please check all that apply):

- Finance, accounting
- Personnel, human resources
- Administration, management
- Nonprofit experience
- Community service
- Policy development
- Program evaluation
- Public relations, communications
- Education, instruction
- Public works
- Engineering
- Water operations
- Outreach, advocacy
- Water Quality Analysis
- Other

By signing below, I am acknowledging that I am a registered voter within the Mesa Water District, Division III service area. I have completed this application with the knowledge and understanding that any or all items may be verified.

I also understand that this application, resume, and other information submitted to Mesa Water District will become a public record and are subject to disclosure under the California Public Records Act (Government Code Section 6250 et seq.); however private information (e.g., home address, home phone number) are not subject to disclosure.

Signature

Date 8/4/17
Jeremy M. Davis

**Work Experience**

Dec 1984 – present  Orange County Water District, Fountain Valley CA  |  Supervising Chemist (Inorganic)  |  Supervised California DDW certified, state-of-the-art inorganic / microbiology monitoring lab with a direct reporting staff of seven  |  Multiple Employee Recognition Awards  |  Specified multiple analytical instrumentation purchases for Inorganic Lab  |  Member and Facilitator, OCWD Operating Committee (TQM) (1993-94)  |  LIMS Implementation Project Manager 1990-96, committee member 2015-  |  OCWD Safety Committee member and Lab Safety Coordinator 1990-2001, Chemical Hygiene Officer 2012-

May 1977 – Dec 1984  Orange County Water District, Fountain Valley CA  |  Laboratory Analyst, Chemist I, Chemist II  |  Performed all types of routine and complex instrumental, chemical and microbiological analyses  |  Extensive methods development experience  |  Assisted supervisor(s) in a variety of tasks including instrument purchase evaluation and serving on staff salary survey committee.

Feb 1976 – May 1977  Crosby Laboratories, Orange, CA  |  Lab Technician (Chemistry)

**Education**

2005  Certificate in Facilities Management, University of California, Irvine (Extension)  |  GPA 4.0

1983  Master of Public Administration, California State University Long Beach  |  GPA 3.6/4.0  |  Emphasis in Public Finance Administration  |  Earned third highest score in graduating class on Comprehensive Exam

1974  Bachelor of Science in Biological Sciences, University of California, Irvine  |  Chemistry minor  |  Dean's Honor List  |  Member ASUCI Communications Board  |  General Manager, KUCI Radio

**Communications & Leadership Experience**


**Past & Present Certifications**

AWWA Water Quality Analyst Grade IV; CWEA Laboratory Grade IV  |  California Department of Health Services Water Treatment Operator Grade IV  |  California Community College Life Teaching Credential (Public Service and Administration).

**Publications**


**Awards and Honors**


**References**

Available upon request
August 8, 2017

Distinguished Members of the Board & District Managers:

Please allow this letter and attached application/resume to serve as my official statement of interest in the vacant Board position in Division III.

I was inspired recently by my next-door neighbor and close friend, Mike Carey, who among other things runs the OCC Recycling Center and serves on the Board of the Costa Mesa Foundation. Mike encouraged me to throw my hat in the ring for the vacant Mesa Water District Board position and after researching the opportunity and discussing with my family, I agreed with him. My wife and our three young children have been proud homeowners and Costa Mesa residents for nearly four years. We have every intention to raise our family in this great city, and we have decided to take a much more active role in the community to ensure the best possible experience for our family and our neighbors. Mike’s example and encouragement led me to believe this appointed position could be a great way to start giving back.

I have extensive experience in operations and finance management that I have used throughout my career to help improve and grow the organizations I have been honored to work for. I began to take an interest in infrastructure in my previous position, where I project managed a newly developed parking lot and building revitalization which were required to be constructed according to LA’s Low Impact Development building standards for storm water management. Beginning to understand how private and public spaces must interact and cooperate left a lasting impression, and I have closely followed the news and policies of public utilities, development/zoning, and general city/county/state planning ever since.

I do not have an agenda behind my desire to join the Board. My only goal would be to leverage my experience/education in a way that will benefit the ratepayers and District employees, and to work with the other Board Members to keep the District headed in the right direction.

I thank you in advance for your consideration and I hope for the opportunity to meet in person for a more in-depth conversation about this vacancy.

Respectfully,

Andrew Nielsen
If you are interested in serving on the Mesa Water Board of Directors, please complete this application and return it with a cover letter of interest to 1965 Placentia Avenue, Costa Mesa, CA 92627 by Friday, August 11, 2017.

Date 8/8/17

Name ANDREW A. NIELSON

Residence Address

Phone [REDACTED] E-mail [REDACTED]

Registered Voter at Residence Address [YES]

Employer

Name FUSION OF IDEAS

Title DIRECTOR OF OPERATIONS

Address 40 EMPIRE DR. LAKE FOREST, CA 92630

Phone (949) 453 - 0746 E-mail ANDREW@FUSIONOFIDEAS.COM

Type of business or organization TECHNOLOGY

Please list any community service experiences in which you have participated. This could include your participation in any of the following types of groups - business, civic, community, fraternal, political, professional, recreational, religious, school and social):

<table>
<thead>
<tr>
<th>Organization</th>
<th>Role/Title</th>
<th>Dates of Service</th>
</tr>
</thead>
<tbody>
<tr>
<td>IRVINE SOFTBALL</td>
<td>TEAM MANAGER</td>
<td>2014 - CURRENT</td>
</tr>
<tr>
<td>WALK 4 ALZ (ALZheimer's)</td>
<td>DONOR</td>
<td>PARTICIPANT</td>
</tr>
<tr>
<td>WALK FOR KIDS (RMHC.ORG)</td>
<td>DONOR</td>
<td>PARTICIPANT</td>
</tr>
<tr>
<td>TECH COAST VENTURE NETWORK</td>
<td>PARTICIPANT</td>
<td>ATTENDEE</td>
</tr>
<tr>
<td>OBAMA</td>
<td>BIDEN 2008</td>
<td>VOLUNTEER</td>
</tr>
<tr>
<td>LDS CHURCH</td>
<td>MISSIONARY</td>
<td>VOLUNTEER</td>
</tr>
</tbody>
</table>
Qualifications, Education, Experience (attach resume if available):

SEE ATTACHED RESUME

Briefly describe how Mesa Water District would benefit from your involvement on the Board of Directors:

SEE ATTACHED COVER LETTER

Skills, experience, and interests (please check all that apply):

☐ Finance, accounting
☐ Personnel, human resources
☐ Administration, management
☐ Nonprofit experience
☐ Community service
☐ Policy development
☐ Program evaluation
☐ Public relations, communications
☐ Education, instruction
☐ Public works
☐ Engineering
☐ Water operations
☐ Outreach, advocacy
☐ Other

By signing below, I am acknowledging that I am a registered voter within the Mesa Water District, Division III service area. I have completed this application with the knowledge and understanding that any or all items may be verified.

I also understand that this application, resume, and other information submitted to Mesa Water District will become a public record and are subject to disclosure under the California Public Records Act (Government Code Section 6250 et seq.); however private information (e.g., home address, home phone number) are not subject to disclosure.

Signature: ___________________________ Date: 8/8/17
ANDREW A. NIELSON

EXPERIENCE

Director of Operations, Fusion of Ideas, Inc.
Lake Forest, California 2013-Present
• Report directly to CEO/Founder and lead a growing team of project managers, production staff, business development managers, and HR/administrative professionals in the handling of all business operations and provide overall vision, training, support, feedback, and approvals.
• Manage five direct reports - Finance Director, HR Manager, Director of Enterprise Accounts, Senior Business Manager and Production Manager - and oversee a total team of approximately 40 FTE’s.
• Work directly with ownership on all strategic planning, P&L analysis, budgeting, hiring/firing, product/service expansion/planning, and general growing pains/opportunities.
• Responsible for the ultimate success/failure of our top client contracts. Draft/edit proposals, RFP responses & MSA/SOW documents, set pricing structure & determine target operating margins, authorize changes/fixes as needed, and travel and/or host WebEx meetings/calls to maintain/grow client relationships.
• Drive overall growth by identifying new opportunities and expanding the footprint with existing clients. From the date of hire, the organization has more than doubled in total staff and nearly tripled in annual revenue.

Director of Operations, Chef Robert Catering, Inc.
Los Angeles, California 2011-2013
• Managed operations for multi-site on-location catering services, including 100+ chefs/cooks/assistants, for major motion pictures and television productions in CA, GA, LA, MD, NM, PA, and Puerto Rico.
• Reported directly to ownership on all aspects of day-to-day operations including accounting, capital management, contract negotiations, lease negotiations, fleet management, facility management, inventory control, scheduling, HR decisions, purchasing, vendor management, insurance, marketing, company events, etc.
• Project managed the construction of a new corporate headquarters and the development of an adjacent parking lot.

Senior Accountant, Wilmington Trust Corporation (A subsidiary of M&T Bank Corp.)
Las Vegas, Nevada 2008-2011
• Investment Accounting - Performed month-end close, prepared all G/L entries, and recorded all accruals, accretion, and amortization for various asset portfolios. Led team of Junior Accountants and Admin Assistants.
• Financial Reporting & General Accounting - Preparation, presentation, and analysis of financial statements, consolidated financial statements, monthly/annual budgets, bank reconciliations, and statements of cash flow.
• Business Development - Selected by Management as the only Accounting team member to assist in the business development process for various product & service lines.

GM of Operations, Salon Management Team (dba David Douglas Salon - ddsalon.com)
Las Vegas, Nevada 2005-2008
• Hired by an ownership group to launch a new business with the first location in Las Vegas, NV followed by three additional locations in Utah and California. Process involved the renovation/remodeling of all four locations.
• Oversaw the renovation and the day-to-day operations of the Las Vegas location and assisted the ownership group with management of additional locations through onsite visits, conference calls, and email communication.
• Managed all accounting and bookkeeping duties including AP/AR, payroll, retail sales, sales tax, asset depreciation, and annual federal tax preparation for multiple business entities in three states.

EDUCATION

Brigham Young University
Provo, Utah
• Bachelors of Science, School of Accountancy

QUALIFICATIONS & PERSONAL INTEREST
• Proficient in MS Word, MS Excel, MS PowerPoint, MS Outlook, and multiple Accounting Software platforms
• Proficient in iOS, Mac OS, and all major Apple programs/applications
• Oral and written fluency in Spanish
• Enjoy reading the print newspaper each morning, road trips and travel abroad, rooting for the Los Angeles Dodgers, and spending time with my family
August 10, 2017

Denise Garcia
Mesa Water District
1965 Placentia Avenue
Costa Mesa, CA 92627

Attn: Board of Directors Vacancy

Dear Ms. Garcia

My name is Gregory Warren and I am applying for the Mesa Water District Board of Directors Division III vacancy. Thank you for the opportunity to meet at the August Board Meeting. I appreciate your feedback and support in navigating the process. You will find in this packet my application and supporting resume.

I have a strong background with more than 14 years in mechanical engineering, manufacturing and project management. I pride myself on hard work, dedication to quality, and high ethical standards. My career to date has afforded opportunities to manage programs across the US and into international markets such as China, Chile, Mexico and Italy. The projects under my belt are very diverse from manufacturing automation, new operation facilities construction, intellectual property development, and global retail store support programs. The core of my drive is to continue learning, serve for the greater good and bring a positive impact to my community. This motivation has led me to the Mesa Water District.

In consideration of the vacant Board of Directors position, my skills align well with the Strategic Plan and 7 goals of the Mesa Water District. I can be a valuable asset to the organization and serve the community. Please accept this application, and thank you for the opportunity and consideration. I look forward to future meetings.

Sincerely,

Gregory Warren
If you are interested in serving on the Mesa Water Board of Directors, please complete this application and return it with a cover letter of interest to 1965 Placentia Avenue, Costa Mesa, CA 92627 by Friday, August 11, 2017.

Date 8/10/17

Name Gregory James Warren

Residence
Address

Phone E-mail

Registered Voter at Residence Address □ Yes □ No

Employer
Name Behr Process Corporation

Title Project Manager

Address 3400 W. Segerstrom Ave. Santa Ana, CA 92704

Phone (714) 545-7101 E-mail gwarren@behr.com

Type of business or organization Paint Manufacturing

Please list any community service experiences in which you have participated. This could include your participation in any of the following types of groups - business, civic, community, fraternal, political, professional, recreational, religious, school and social):

<table>
<thead>
<tr>
<th>Organization</th>
<th>Role/Title</th>
<th>Dates of Service</th>
</tr>
</thead>
<tbody>
<tr>
<td>Behr LEAD Committee</td>
<td>Member</td>
<td>April 2017 - Current</td>
</tr>
<tr>
<td>Harvest OC Church</td>
<td>Usher</td>
<td>March 2015 - March 2017</td>
</tr>
<tr>
<td>Big Brothers of OC</td>
<td>Mentor</td>
<td>August 2012 - January 2015</td>
</tr>
<tr>
<td>Long Beach VA</td>
<td>Prosthetics Engineering</td>
<td>January 2013 - December 2013</td>
</tr>
</tbody>
</table>
Qualifications, Education, Experience (attach resume if available):

Qualifications:
Mechanical Engineer, Automation and Manufacturing, Project Management, Strong Relationship Building Skills, High Ethical Standards, Motivated to Serve. (Resume included with application)

Education:
Bachelors of Science - Mechanical Engineering

Experience:
14 Years in engineering, manufacturing, and capital project management.
Background in automation, mechanical engineering, manufacturing process improvements and intellectual property development.
Assembly and management of cross functional subject matter expert team resources to build and implement business objectives.
Extensive experience in problem solving, engineering solutions, performance specifications, fabrication, materials and assembly methods.
Hands on work experience in mechanical operations, and manufacturing methods.

Briefly describe how Mesa Water District would benefit from your involvement on the Board of Directors:

The Mesa Water District would benefit from my engineering and project management experience. I can bring a fresh prospective, a unique ability to identify and overcome challenges through innovative thinking and leveraging strong relationships in a team environment. I have a servant's heart and motivation to contribute, improve and bring value to my community.

Skills, experience, and interests (please check all that apply):

- Finance, accounting
- Personnel, human resources
- Administration, management
- Nonprofit experience
- Community service
- Policy development
- Program evaluation
- Public relations, communications

- Education, instruction
- Public works
- Engineering
- Water operations
- Outreach, advocacy
- Other

By signing below, I am acknowledging that I am a registered voter within the Mesa Water District, Division III service area. I have completed this application with the knowledge and understanding that any or all items may be verified.

I also understand that this application, resume, and other information submitted to Mesa Water District will become a public record and are subject to disclosure under the California Public Records Act (Government Code Section 6250 et seq.); however private information (e.g., home address, home phone number) are not subject to disclosure.

Signature

Date 8/10/17
Objective: To serve my community and be an active member with the Mesa Water District Board of Directors. In this capacity my skills, experience, work ethics, and positive attitude can be leveraged to bring value and support to the team and our community.

Education: California State University Long Beach
Bachelor of Science - Mechanical Engineering (2013)
Santa Ana College
Associate Degree - Liberal Arts (1996)

Work Experience:

**Behr Process Corporation**
Project Manager – Engineering/Operations
August 2003 - Current
Santa Ana, CA

- Automated Fulfilment Programs
  - Lead Manager responsible for engineering, development and implementation of intellectual property automation, material handling and control systems in our fulfilment and processing facilities
  - Managing cross functional project teams collaborating with Engineering, Environmental, Maintenance, Continuous Improvement, IT Enterprise, Laboratory, Supply Chain, Finance and Legal departments to ensure high performance project results
  - Responsible for building zero based project budgets and capital expenditure planning
  - Defining and establishing domestic and international vendor resource qualifications, engineering specifications, and production performance standards

- Innovation Grant
  - Authored, presented, and gained approval for an innovation grant program in excess of $3.2 Million. This was the first ever Innovation Grant award to fund the development of a new manufacturing process in Behr history

- Super Center Manual Fulfilment Program
  - Identified production weaknesses in process work flow
  - Developed work cell productivity and ergonomic principles into fulfilment centers
  - Planned electrical and air systems designs along with contractor sourcing for installation
  - Successfully upgraded 28 production equipment stations in 8 facilities across the US
  - Trained all personnel in processing, handling, and operation of work cell equipment
  - Design implementation yielded a 24% increase in manufacturing production capacity along with a 77% increase in packaging capacity per employee

- Store Support Operations
  - Managed relationships with over 500 US and International Field Reps
  - Defined engineering, intellectual property and manufacturing standards for global store fixture programs
  - Managed operations contracts and installation roll outs of all physical in store programs
  - Responsible for global parts and repair contracts

- Develop and Implement National Mobile Campaign
  - In charge of negotiating vehicle and equipment resources, project terms and cross branding opportunities with Ford Motor Company
Baker Motorsports
Crew Chief/Fabricator
November 2001 - August 2003
Costa Mesa, CA

- Crew Chief, Vehicle Engineering and Fabrication
  - Race car preparation and pit strategy
  - Race day mechanical operation
  - Design and fabricate race winning off-road cars and trucks
  - Specialized in engineering suspension systems and motion geometry

Precision Motorwerks
Porsche Race Technician
February 2000 - November 2001
Anaheim, CA

- Race Technician
  - Build and set up Porsche Factory Cup Cars
  - Performance engine building
  - Fabrication, welding and machining processes
  - Suspension corner balancing and track tuning

Outreach Initiatives:

- Outreach
- Behr Process Corporation
  - L.E.A.D Committee Member
  - February 2000 - November 2001
  - Leadership, Engagement, Advancement, Development (L.E.A.D)
    - Special committee member for Human Resources Leadership Program
    - Managing employee leadership and advancement opportunities
    - Promoting special events and subject matter experts for employee development

Long Beach Veterans Hospital
Prosthetics Engineering Captain
January 2013 – December 2013
Long Beach, CA

- Effects of Prosthetics on Human Motion
  - Research Project for Long Beach State University and Long Beach Veterans Hospital
  - Collaboration with VA Hospital Motion Lab to measure and analyze human motion data
  - Engineer and build robotic systems for lower limb prosthetics testing

Harvest Orange County Church
Usher
March 2015 – March 2017
Irvine, CA

Big Brothers of Orange County
Mentor (Big Brother)
August 2012 – January 2015
Santa Ana, CA

Notable Achievements:

- Inventor – Hold eight patents registered with the United States Patent Office. In process of three additional patents pending
- Behr Above and Beyond Award – For exceptional performance, ingenuity and going beyond the call of duty to help another department
- Behr Champion - Recognized by Human Resources and internal company publications for being a diverse team member, bringing insight, positive attitude, skill and hard work to cross functional department programs.
- Masco Innovation Award - Recognized by Masco as an innovator and strong resource for new ideas and developing Intellectual Property.
- Employee of the Quarter - Voted by peers within Behr Process Corporation as a model coworker.

Computer Skills: Microsoft Office (Word, Excel, PowerPoint, Project, Outlook), Solidworks 3D Engineering, SAP

Personal Interests: Motorsports Racing, Classic Cars, Motorcycles, Camping, Traveling, Photography, Hockey
August 11, 2017

Mesa Water District
1965 Placentia Avenue
Costa Mesa, CA 92626

Re: Board of Directors Division III Candidate Application

To Whom It May Concern:

Enclosed please find my application for the vacant Division III Board of Director’s position.

I would hope that both my professional and community service experiences adequately demonstrate my suitability for the open position. I would appreciate the opportunity for an interview.

Sincerely,

Timothy W. Sesler
If you are interested in serving on the Mesa Water Board of Directors, please complete this application and return it with a cover letter of interest to 1965 Placentia Avenue, Costa Mesa, CA 92627 by **Friday, August 11, 2017**.

**Date**

**Name**

<table>
<thead>
<tr>
<th>First</th>
<th>MI</th>
<th>Last</th>
</tr>
</thead>
<tbody>
<tr>
<td>Timothy</td>
<td>W</td>
<td>Seeler</td>
</tr>
</tbody>
</table>

**Residence Address**

**Phone**

<table>
<thead>
<tr>
<th>E-mail</th>
</tr>
</thead>
<tbody>
<tr>
<td><a href="mailto:Seeler.Timothy@qcom.cel.com">Seeler.Timothy@qcom.cel.com</a></td>
</tr>
</tbody>
</table>

**Registered Voter at Residence Address**

- [ ] Yes
- [x] No

**Employer**

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Address</th>
<th>Phone</th>
<th>E-mail</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACSE Management Services</td>
<td>Corporate Counsel</td>
<td>3333 Fairview Rd</td>
<td>714-695-1041</td>
<td><a href="mailto:Seeler.Timothy@qcom.cel.com">Seeler.Timothy@qcom.cel.com</a></td>
</tr>
</tbody>
</table>

**Type of business or organization**

- Motor Club/Insurance

Please list any community service experiences in which you have participated. This could include your participation in any of the following types of groups - business, civic, community, fraternal, political, professional, recreational, religious, school and social):

<table>
<thead>
<tr>
<th>Organization</th>
<th>Role/Title</th>
<th>Dates of Service</th>
</tr>
</thead>
<tbody>
<tr>
<td>Costa Mesa United</td>
<td>Bd Member</td>
<td>5/17 - Present</td>
</tr>
<tr>
<td>Costa Mesa Planning Commission</td>
<td>Commissioner</td>
<td>2/2013 - 12/2016</td>
</tr>
<tr>
<td>Costa Mesa Peer Oversight Com.</td>
<td>Member</td>
<td>5/2013 - 12/2016</td>
</tr>
<tr>
<td>St. John's the Divine</td>
<td>Vestry Member</td>
<td>Various - 10 years total</td>
</tr>
</tbody>
</table>
Qualifications, Education, Experience (attach resume if available):

<table>
<thead>
<tr>
<th>USC MBA</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>UCLA JD</td>
<td>1989</td>
</tr>
<tr>
<td>KSU BA</td>
<td>1985</td>
</tr>
</tbody>
</table>

By training, I am a regulatory and transactional attorney specializing in privacy, data protection, and cybersecurity issues. I also am responsible for a wide variety of regulations regarding insurance and marketing and communications.

Briefly describe how Mesa Water District would benefit from your involvement on the Board of Directors:

I would bring a professional expertise as an attorney with communications and communication skills. My past involvement in a variety of community service organizations demonstrates my commitment to local issues and my experience with Board level issues. In these roles, I've shown that I can work effectively with colleagues and staff.

Skills, experience, and interests (please check all that apply):

- [ ] Finance, accounting
- [ ] Personnel, human resources
- [ ] Administration, management
- [ ] Nonprofit experience
- [ ] Community service
- [ ] Policy development
- [ ] Program evaluation
- [ ] Public relations, communications
- [ ] Education, instruction
- [ ] Public works
- [ ] Engineering
- [ ] Water operations
- [ ] Outreach, advocacy
- [ ] Other

By signing below, I am acknowledging that I am a registered voter within the Mesa Water District, Division III service area. I have completed this application with the knowledge and understanding that any or all items may be verified.

I also understand that this application, resume, and other information submitted to Mesa Water District will become a public record and are subject to disclosure under the California Public Records Act (Government Code Section 6250 et seq.); however private information (e.g., home address, home phone number) are not subject to disclosure.

Signature: [Signature]  Date: 01/17/17
August 10, 2017

Mesa Water District
Attn: District Secretary/Board of Directors Vacancy
1965 Placentia Avenue
Costa Mesa, CA 92627

Re: Vacancy, Board of Directors (Division III)

To Whom it may Concern:

As a business owner and 20-year resident of Costa Mesa I know firsthand what an outstanding organization Mesa Water District is. The recent drought has proven difficult for many agencies to navigate, the same cannot be said about Mesa Water District. The communications, messages and policy decisions the District made show what a formidable organization it is. Thinking about this, the vacancy on the Board of Directors is an opportunity to be part of an already outstanding team and make a difference in the community.

As a young adult right out of college, I found my way to running political campaigns in California where I quickly carved a niche for myself in the land use arena. Working with land owners and developers I developed a passion for the process of turning, often, dirt fields into communities and vibrant economic destinations. This commitment has extended to many other areas over the past several decades – the development community, communications, energy, oil and natural resources, agriculture, business, water, tourism, education...to name only a few. Importantly it has given me experience working for and with a variety of water districts and agencies throughout the state.

Each day my career as a public affairs professional brings new adventures and challenges requiring quick thinking and measured reactions. I always work with a mind to achieve goals while keeping an eye to protecting, growing and preserving the brand/reputation of those I represent – a key skillset and attribute that I would bring to my role as a Board Member. I look forward to the opportunity to discuss what my experience and talents would bring to the Board.

Sincerely,

[Signature]

Marice H. DePasquale

Encl.
Board of Directors
Division III Candidate Application

If you are interested in serving on the Mesa Water Board of Directors, please complete this application and return it with a cover letter of interest to 1965 Placentia Avenue, Costa Mesa, CA 92627 by Friday, August 11, 2017.

Date 8/10/17

Name Marice H. DePasquale

Residence
Address

Phone E-mail

Registered Voter at Residence Address Yes No

Employer
Name MConsensus LLC
Title Principal
Address 3609 W. MacArthur Blvd., Suite 812, Santa Ana, CA 92704
Phone E-mail

Type of business or organization Public Affairs Consultancy

Please list any community service experiences in which you have participated. This could include your participation in any of the following types of groups - business, civic, community, fraternal, political, professional, recreational, religious, school and social):

Organization Role/Title Dates of Service
UCI School of Social Science, Dean's Board of Counselors 2015-Present
St. John the Baptist Catholic Church, Festival Committee/Corp Sponsorships, 2012-Present
Seneca Family of Agencies, Leadership Board Member 2010-Present
Building Industry Association - Orange County, Board Member 2009-2015
Vistage, Member 2006-2014
City of Huntington Beach Affordable Housing Committee, Member 2003-2005
Qualifications, Education, Experience (attach resume if available):

See attached resume.

Briefly describe how Mesa Water District would benefit from your involvement on the Board of Directors:

A public affairs professional specializing in land use entitlement and outreach, with more than 20 years of experience dealing with the community and articulating complex/technical issues in to language everyone can understand are key skills that would benefit the District. Further, experience with CEQA and NEPA provides a beneficial perspective to projects and engagement/input opportunities with customers. Representing other water districts has afforded invaluable insights - from policy and operations, to finance and oversight. Lastly, both sitting on and representing Boards brings an understanding of the process and how the job gets done. I am ready to hit the ground running.

Skills, experience, and interests (please check all that apply):

- Finance, accounting
- Personnel, human resources
- Administration, management
- Nonprofit experience
- Community service
- Policy development
- Program evaluation
- Public relations, communications
- Education, instruction
- Public works
- Engineering
- Water operations
- Outreach, advocacy
- Other Crisis Communications

By signing below, I am acknowledging that I am a registered voter within the Mesa Water District, Division III service area. I have completed this application with the knowledge and understanding that any or all items may be verified.

I also understand that this application, resume, and other information submitted to Mesa Water District will become a public record and are subject to disclosure under the California Public Records Act (Government Code Section 6250 et seq.); however private information (e.g., home address, home phone number) are not subject to disclosure.

Signature [Signature] Date 8/10/17
PROFESSIONAL EXPERIENCE

**Principal**

**MConsensus – Costa Mesa, CA**

*January 2011 – Present*

Owner and principal of full service public affairs consulting firm working with a broad range of clients from land use entitlement projects, political campaigns and Coastal Commission advocacy. Manage client projects, overseeing all aspects of entitlement process, working with local, regional and statewide government agencies to gain approvals and environmental review (CEQA, NEPA), media relations strategy and implementation, liaison with clients’ “publics” to build support and coalitions, and oversee project team systems and processes for project management and implementation.

**Vice President & Managing Director**

**Schubert Flint Public Affairs – Irvine, CA**

*January 2008 – January 2011*

Senior executive responsible for Southern California office operations, staff and client management. Oversee land use practice, working with multiple clients on obtaining approvals by way of reputation management utilizing media, government and community relations. Additionally, run campaigns practice as it relates to local ballot measures and land use issues. Act as primary media strategists for clients including earned, paid and media training programs. Direct communications programs and manage implementation via websites, social media, newsletters and direct outreach.

**Vice President**

**Government Solutions, Inc. – Newport Beach, CA**

*March 2002 – January 2008*

Executive team member responsible for overseeing multi-million dollar development projects from conception and strategy development through initial construction. Responsible for client advocacy, spokesperson and media strategists. Worked to identify opportunities and establish unique strategic alliances with development industry, environmental community and non-profit organizations for non-traditional partnerships, resulting in otherwise unavailable opportunities and solutions for all parties that meet the needs of multiple audiences. Oversaw account staff, development of budgets and firm’s marketing plan.

**Independent Consultant – Costa Mesa, CA**

*April 2001 – March 2002*

Worked with both large and small business to oversee development and entitlement projects – government relations, community relations and media relations efforts. Strategy development, forward planning and positioning for clients, including: Irvine Ranch Water District, C.J. Segerstrom and Sons, City of Los Alamitos, KB Homes, ICI Development and John Laing Homes. Ultimately folded clients and merged business with existing firm.

**Account Supervisor/Director of Public Affairs**

**Stoorza Communications – Los Angeles, CA**

*October 2000 – April 2001*

Oversee and direct public affairs practice on behalf of the firm’s government relations, media relations, public relations and public affairs clients for the largest independent California public relations, public affairs and government relations agency. Oversee strategy, staff and management of accounts for clients, including: Pardee Homes, Keyser Marston and Associates, Chevron Products Company, Sequoia Voting Systems and Employers Group.
Counselor
NCG Porter Novelli – Irvine, CA

Develop and direct strategy on behalf of the firm’s political, public affairs and community relations clients. Responsible for statewide coalition development and outreach for the firm’s statewide initiative clients. Oversee day-to-day management of campaigns and staff, including research, earned media, paid media, collateral materials and budgets. Serve as client spokesperson.

REPRESENTATIVE CLIENTS
- Pebble Beach Resorts
- Home Depot
- Aera Energy
- Cherokee Fund
- Starbucks
- Marriott Hotels
- Hyatt Hotels
- The Irvine Co.
- Irvine Ranch Water District
- C.J. Segerstrom & Sons
- Ikea
- Disney
- Lennar
- The Crab Cooker

CAREER HIGHLIGHTS

Epicuren Skincare – Crisis Plan
Crisis management upon sudden death of Founder and CEO
Key goal: Within 48 hours of the passing of CEO strategized and executed communications plan for company – both internal and external – to ensure staff and business-to-business clientele had accurate information, assurance of brands future, and implemented systems and processes to maintain and solidify relationships as a majority of them (both staff and clients) where personal and accustomed to high-touch from the now deceased CEO

Newport Banning Ranch – KOCE Documentary
Documentary segment for the Real Orange focusing on Newport Banning Ranch project
Key message: Donation of 300+ acres of permanent habitat and open space, with an opportunity for a public/private partnership to oversee the land

Crystal Cove Alliance
Establish partnership with Crystal Cove Alliance (non-profit organization that operates and manages Crystal Cove State Park) and Lennar Homes
Key goal: Fund second phase of cottage restorations via exchange for residential entitlements in Newport Beach tied to Coastal Commission approval of the project, establishing a unique mitigation measure to ensure the continued success of the Park and provide for additional low-cost, visitor-serving over-night accommodations and day-use amenities for visitors to Crystal Cove; and, established a partnership with an unprecedented collection of groups – both environmental and development industry based, including the statewide Sierra Club

EDUCATION
University of California, Irvine – June 1996
Bachelor of Arts, Political Science – Emphasis in Voting and Elections

ORGANIZATIONS
UCI School of Social Sciences – Dean’s Board of Counselors
Seneca Family of Agencies – Board Member
Building Industry Association, Orange County – Past Board Member
Building Industry Association, Southern California – Past Board Member
MEMORANDUM

TO: Board of Directors
FROM: Paul E. Shoenberger, P.E., General Manager
DATE: September 5, 2017
SUBJECT: Water Rates Study

RECOMMENDATION

Receive and proceed with implementing actions towards a five-year rate increase of up to five percent based upon a rate structure of approximately 20% fixed meter and 80% variable costs.

STRATEGIC PLAN

Goal #1: Provide a safe, abundant, and reliable water supply.
Goal #2: Practice perpetual infrastructure renewal and improvement.
Goal #3: Be financially responsible and transparent.

PRIOR BOARD ACTION/DISCUSSION

At its June 8, 2017 meeting, the Board of Directors (Board) approved a professional services contract with Raftelis Financial Consultants, Inc. (Raftelis) for a potable and recycled water rate study for the purpose of establishing water rate schedules for five years.

The rate increases are needed due to offset the:
• rising costs of water for the Basin Replenishment Assessment and the wholesale purchase of recycled water;
• reduced revenues as our customers continue to adopt water use efficiencies; and
• flat growth in our built-out service area.

At its August 24, 2017 meeting, the Board was presented a Water Rates Study along with several optional scenarios which would meet the Board’s financial goals of maintain a strong AAA rating, days cash on hand, total cash balance, and sufficient debt coverage. The scenarios were comprised of various rate increases over five or seven years. The Board reviewed and discussed the scenarios and selected the five-year option with annual increases of up to five percent.

Additionally, the Board instructed staff to proceed with the schedule below:

<table>
<thead>
<tr>
<th>Date</th>
<th>Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>Thursday, September 14, 2017</td>
<td>Board Meeting, Schedule Public Hearing</td>
</tr>
<tr>
<td>Monday, September 18, 2017</td>
<td>Final Draft of Rate Study</td>
</tr>
<tr>
<td>Monday, September 25, 2017</td>
<td>Prop. 218 Notice</td>
</tr>
<tr>
<td>Thursday, November 9, 2017</td>
<td>Public Hearing</td>
</tr>
</tbody>
</table>
The Board then gave staff further direction to review the composition of the rates (i.e., what percentage should be the fixed meter charge vs. the variable consumption charge). The current monthly customer billing approximates a 20 percent fixed meter charge.

**DISCUSSION**

Staff directed Raftelis to calculate three different rate options using the financial model developed for Mesa Water® - 20% fixed meter charge, 25% fixed meter charge, and 30% fixed meter charge. These are included as Attachments A, B, and C, respectively.

The rates are based upon cost allocations and are rounded to the nearest cent. This method applies to both the fixed meter charge and the variable usage charge.

Staff has reviewed and discussed these options and recommends the first option of 20% fixed meter costs as it is consistent with Mesa Water’s current practice and also sends a strong message to customers encouraging water use efficiency. As discussed in the August 24, 2017 memorandum to the Board, virtually all substantial cost increases are directly related to the rising variable costs of water (specifically the Basin Replenishment Assessment and the cost of recycled water). It is more appropriate to allocate these cost drivers to the variable portion of a customer’s billing. With rising water costs and minor increases in demand, a water rates increase is also needed to cover the rising costs to maintain investments in infrastructure.

Staff recommends proceeding with implementing actions towards a five-year rate increase of up to five percent based upon a rate structure of approximately 20% fixed meter and 80% variable costs.

**FINANCIAL IMPACT**

Based upon current projections, proceeding with the above timetable and implementing a rate increase of up to five percent annually will meet the Board’s financial goals for days cash, cash on hand, and debt coverage by the end of Fiscal Year 2022.

**ATTACHMENTS**

Attachment A: 20% Fixed Revenues  
Attachment B: 25% Fixed Revenues  
Attachment C: 30% Fixed Revenues
### Bi-monthly Meter Basic Charge

#### WATER SERVICES

<table>
<thead>
<tr>
<th>Size</th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>5/8-inch</td>
<td>$23.50</td>
<td>$24.69</td>
<td>$25.93</td>
<td>$27.23</td>
<td>$28.60</td>
</tr>
<tr>
<td>3/4-inch</td>
<td>$35.50</td>
<td>$37.31</td>
<td>$39.18</td>
<td>$41.14</td>
<td>$43.20</td>
</tr>
<tr>
<td>1-inch</td>
<td>$59.00</td>
<td>$62.00</td>
<td>$65.10</td>
<td>$68.36</td>
<td>$71.78</td>
</tr>
<tr>
<td>1 1/2-inch</td>
<td>$118.50</td>
<td>$124.51</td>
<td>$130.74</td>
<td>$137.28</td>
<td>$144.15</td>
</tr>
<tr>
<td>2-inch</td>
<td>$189.50</td>
<td>$199.11</td>
<td>$209.07</td>
<td>$219.53</td>
<td>$230.51</td>
</tr>
<tr>
<td>3-inch</td>
<td>$414.50</td>
<td>$435.51</td>
<td>$457.29</td>
<td>$480.16</td>
<td>$504.17</td>
</tr>
<tr>
<td>4-inch</td>
<td>$746.50</td>
<td>$784.32</td>
<td>$823.54</td>
<td>$864.72</td>
<td>$907.96</td>
</tr>
<tr>
<td>6-inch</td>
<td>$1,660.00</td>
<td>$1,744.08</td>
<td>$1,831.29</td>
<td>$1,922.86</td>
<td>$2,019.01</td>
</tr>
<tr>
<td>8-inch</td>
<td>$2,840.00</td>
<td>$2,983.82</td>
<td>$3,133.02</td>
<td>$3,289.68</td>
<td>$3,454.17</td>
</tr>
<tr>
<td>10-inch</td>
<td>$4,500.00</td>
<td>$4,727.89</td>
<td>$4,964.29</td>
<td>$5,212.51</td>
<td>$5,473.14</td>
</tr>
</tbody>
</table>

#### RW SERVICES

<table>
<thead>
<tr>
<th>Size</th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>5/8-inch</td>
<td>$23.50</td>
<td>$24.69</td>
<td>$25.93</td>
<td>$27.23</td>
<td>$28.60</td>
</tr>
<tr>
<td>3/4-inch</td>
<td>$35.50</td>
<td>$37.31</td>
<td>$39.18</td>
<td>$41.14</td>
<td>$43.20</td>
</tr>
<tr>
<td>1-inch</td>
<td>$59.00</td>
<td>$62.00</td>
<td>$65.10</td>
<td>$68.36</td>
<td>$71.78</td>
</tr>
<tr>
<td>1 1/2-inch</td>
<td>$118.50</td>
<td>$124.51</td>
<td>$130.74</td>
<td>$137.28</td>
<td>$144.15</td>
</tr>
<tr>
<td>2-inch</td>
<td>$189.50</td>
<td>$199.11</td>
<td>$209.07</td>
<td>$219.53</td>
<td>$230.51</td>
</tr>
<tr>
<td>3-inch</td>
<td>$414.50</td>
<td>$435.51</td>
<td>$457.29</td>
<td>$480.16</td>
<td>$504.17</td>
</tr>
<tr>
<td>4-inch</td>
<td>$746.50</td>
<td>$784.32</td>
<td>$823.54</td>
<td>$864.72</td>
<td>$907.96</td>
</tr>
<tr>
<td>6-inch</td>
<td>$1,660.00</td>
<td>$1,744.08</td>
<td>$1,831.29</td>
<td>$1,922.86</td>
<td>$2,019.01</td>
</tr>
<tr>
<td>8-inch</td>
<td>$2,840.00</td>
<td>$2,983.82</td>
<td>$3,133.02</td>
<td>$3,289.68</td>
<td>$3,454.17</td>
</tr>
<tr>
<td>10-inch</td>
<td>$4,500.00</td>
<td>$4,727.89</td>
<td>$4,964.29</td>
<td>$5,212.51</td>
<td>$5,473.14</td>
</tr>
</tbody>
</table>

#### FIRELINES (CLASS I)

<table>
<thead>
<tr>
<th>Size</th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>5/8-inch</td>
<td>$22.50</td>
<td>$0.32</td>
<td>$0.34</td>
<td>$0.36</td>
<td>$0.38</td>
</tr>
<tr>
<td>3/4-inch</td>
<td>$22.50</td>
<td>$0.52</td>
<td>$0.55</td>
<td>$0.58</td>
<td>$0.61</td>
</tr>
<tr>
<td>1-inch</td>
<td>$22.50</td>
<td>$1.10</td>
<td>$1.16</td>
<td>$1.22</td>
<td>$1.29</td>
</tr>
<tr>
<td>1 1/2-inch</td>
<td>$22.50</td>
<td>$3.20</td>
<td>$3.36</td>
<td>$3.53</td>
<td>$3.71</td>
</tr>
<tr>
<td>2-inch</td>
<td>$22.50</td>
<td>$6.81</td>
<td>$7.16</td>
<td>$7.52</td>
<td>$7.90</td>
</tr>
<tr>
<td>3-inch</td>
<td>$34.00</td>
<td>$19.79</td>
<td>$20.79</td>
<td>$21.83</td>
<td>$22.93</td>
</tr>
<tr>
<td>4-inch</td>
<td>$45.00</td>
<td>$42.18</td>
<td>$44.29</td>
<td>$46.51</td>
<td>$48.84</td>
</tr>
<tr>
<td>6-inch</td>
<td>$67.50</td>
<td>$122.53</td>
<td>$128.66</td>
<td>$135.10</td>
<td>$141.86</td>
</tr>
<tr>
<td>8-inch</td>
<td>$90.00</td>
<td>$261.11</td>
<td>$274.17</td>
<td>$287.88</td>
<td>$302.28</td>
</tr>
<tr>
<td>10-inch</td>
<td>$135.00</td>
<td>$469.56</td>
<td>$493.04</td>
<td>$517.70</td>
<td>$543.59</td>
</tr>
</tbody>
</table>

#### FIRELINES (CLASS II)

<table>
<thead>
<tr>
<th>Size</th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>5/8-inch</td>
<td>$45.00</td>
<td>$0.32</td>
<td>$0.34</td>
<td>$0.36</td>
<td>$0.38</td>
</tr>
<tr>
<td>3/4-inch</td>
<td>$45.00</td>
<td>$0.52</td>
<td>$0.55</td>
<td>$0.58</td>
<td>$0.61</td>
</tr>
<tr>
<td>1-inch</td>
<td>$45.00</td>
<td>$1.10</td>
<td>$1.16</td>
<td>$1.22</td>
<td>$1.29</td>
</tr>
<tr>
<td>1 1/2-inch</td>
<td>$45.00</td>
<td>$3.20</td>
<td>$3.36</td>
<td>$3.53</td>
<td>$3.71</td>
</tr>
<tr>
<td>2-inch</td>
<td>$45.00</td>
<td>$6.81</td>
<td>$7.16</td>
<td>$7.52</td>
<td>$7.90</td>
</tr>
<tr>
<td>3-inch</td>
<td>$67.50</td>
<td>$19.79</td>
<td>$20.79</td>
<td>$21.83</td>
<td>$22.93</td>
</tr>
<tr>
<td>4-inch</td>
<td>$90.00</td>
<td>$42.18</td>
<td>$44.29</td>
<td>$46.51</td>
<td>$48.84</td>
</tr>
<tr>
<td>6-inch</td>
<td>$135.00</td>
<td>$122.53</td>
<td>$128.66</td>
<td>$135.10</td>
<td>$141.86</td>
</tr>
<tr>
<td>8-inch</td>
<td>$180.00</td>
<td>$261.11</td>
<td>$274.17</td>
<td>$287.88</td>
<td>$302.28</td>
</tr>
<tr>
<td>10-inch</td>
<td>$270.00</td>
<td>$469.56</td>
<td>$493.04</td>
<td>$517.70</td>
<td>$543.59</td>
</tr>
</tbody>
</table>

#### Usage Charges

- Potable: $3.73 $3.86 $4.06 $4.27 $4.49 $4.72
- Construction: $5.60 $4.27 $4.49 $4.72 $4.96 $5.21
- Fireline: $7.46 $4.27 $4.49 $4.72 $4.96 $5.21
- Recycled Water: $1.90 $2.52 $2.65 $2.79 $2.93 $3.08

### 20% FIXED REVENUES

<table>
<thead>
<tr>
<th>Year</th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Effective Date</td>
<td>1/1/2018</td>
<td>1/1/2019</td>
<td>1/1/2020</td>
<td>1/1/2021</td>
<td>1/1/2022</td>
</tr>
</tbody>
</table>

Proposed Rev Adjustments: 5% 5% 5% 5% 5%
<table>
<thead>
<tr>
<th>Service Type</th>
<th>5/8-inch</th>
<th>3/4-inch</th>
<th>1-inch</th>
<th>1 1/2-inch</th>
<th>2-inch</th>
<th>3-inch</th>
<th>4-inch</th>
<th>6-inch</th>
<th>8-inch</th>
<th>10-inch</th>
</tr>
</thead>
<tbody>
<tr>
<td>WATER SERVICES</td>
<td>$23.50</td>
<td>$31.67</td>
<td>$33.26</td>
<td>$34.93</td>
<td>$36.68</td>
<td>$38.52</td>
<td>$74.65</td>
<td>$1,066.00</td>
<td>$3,827.36</td>
<td>$6,064.49</td>
</tr>
<tr>
<td>RW SERVICES</td>
<td>$23.50</td>
<td>$31.67</td>
<td>$33.26</td>
<td>$34.93</td>
<td>$36.68</td>
<td>$38.52</td>
<td>$74.65</td>
<td>$1,066.00</td>
<td>$3,827.36</td>
<td>$6,064.49</td>
</tr>
<tr>
<td>FIRELINES (CLASS I)</td>
<td>$22.50</td>
<td>$0.32</td>
<td>$0.34</td>
<td>$0.36</td>
<td>$0.38</td>
<td>$0.40</td>
<td>$45.00</td>
<td>$42.18</td>
<td>$44.29</td>
<td>$46.51</td>
</tr>
<tr>
<td>FIRELINES (CLASS II)</td>
<td>$45.00</td>
<td>$0.32</td>
<td>$0.34</td>
<td>$0.36</td>
<td>$0.38</td>
<td>$0.40</td>
<td>$45.00</td>
<td>$42.18</td>
<td>$44.29</td>
<td>$46.51</td>
</tr>
<tr>
<td>Usage Charges</td>
<td>$3.73</td>
<td>$3.60</td>
<td>$3.78</td>
<td>$3.97</td>
<td>$4.17</td>
<td>$4.38</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$5.60</td>
<td>$4.27</td>
<td>$4.49</td>
<td>$4.72</td>
<td>$4.96</td>
<td>$5.21</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$7.46</td>
<td>$4.27</td>
<td>$4.49</td>
<td>$4.72</td>
<td>$4.96</td>
<td>$5.21</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$1.90</td>
<td>$2.47</td>
<td>$2.60</td>
<td>$2.73</td>
<td>$2.87</td>
<td>$3.02</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### Bi-monthly Meter Basic Charge

#### WATER SERVICES

<table>
<thead>
<tr>
<th>Diameter</th>
<th>FY 2018</th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>5/8-inch</td>
<td>$23.50</td>
<td>$38.27</td>
<td>$40.19</td>
<td>$42.20</td>
<td>$44.31</td>
<td>$46.53</td>
</tr>
<tr>
<td>3/4-inch</td>
<td>$35.50</td>
<td>$57.82</td>
<td>$60.72</td>
<td>$63.76</td>
<td>$66.95</td>
<td>$70.30</td>
</tr>
<tr>
<td>1-inch</td>
<td>$59.00</td>
<td>$96.09</td>
<td>$100.90</td>
<td>$105.95</td>
<td>$111.25</td>
<td>$116.82</td>
</tr>
<tr>
<td>1 1/2-inch</td>
<td>$118.50</td>
<td>$192.99</td>
<td>$202.64</td>
<td>$212.78</td>
<td>$223.42</td>
<td>$234.60</td>
</tr>
<tr>
<td>2-inch</td>
<td>$189.50</td>
<td>$308.61</td>
<td>$324.05</td>
<td>$340.26</td>
<td>$357.28</td>
<td>$375.15</td>
</tr>
<tr>
<td>3-inch</td>
<td>$414.50</td>
<td>$675.04</td>
<td>$708.80</td>
<td>$744.24</td>
<td>$781.46</td>
<td>$820.54</td>
</tr>
<tr>
<td>4-inch</td>
<td>$746.50</td>
<td>$1,215.70</td>
<td>$1,276.49</td>
<td>$1,340.32</td>
<td>$1,407.34</td>
<td>$1,477.71</td>
</tr>
<tr>
<td>6-inch</td>
<td>$1,660.00</td>
<td>$2,703.35</td>
<td>$2,838.52</td>
<td>$2,980.45</td>
<td>$3,129.48</td>
<td>$3,285.96</td>
</tr>
<tr>
<td>8-inch</td>
<td>$2,840.00</td>
<td>$4,624.98</td>
<td>$4,856.23</td>
<td>$5,099.05</td>
<td>$5,354.01</td>
<td>$5,621.72</td>
</tr>
<tr>
<td>10-inch</td>
<td>$4,500.00</td>
<td>$7,328.32</td>
<td>$7,694.74</td>
<td>$8,079.48</td>
<td>$8,483.46</td>
<td>$8,907.64</td>
</tr>
</tbody>
</table>

#### RW SERVICES

<table>
<thead>
<tr>
<th>Diameter</th>
<th>FY 2018</th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>5/8-inch</td>
<td>$23.50</td>
<td>$38.27</td>
<td>$40.19</td>
<td>$42.20</td>
<td>$44.31</td>
<td>$46.53</td>
</tr>
<tr>
<td>3/4-inch</td>
<td>$35.50</td>
<td>$57.82</td>
<td>$60.72</td>
<td>$63.76</td>
<td>$66.95</td>
<td>$70.30</td>
</tr>
<tr>
<td>1-inch</td>
<td>$59.00</td>
<td>$96.09</td>
<td>$100.90</td>
<td>$105.95</td>
<td>$111.25</td>
<td>$116.82</td>
</tr>
<tr>
<td>1 1/2-inch</td>
<td>$118.50</td>
<td>$192.99</td>
<td>$202.64</td>
<td>$212.78</td>
<td>$223.42</td>
<td>$234.60</td>
</tr>
<tr>
<td>2-inch</td>
<td>$189.50</td>
<td>$308.61</td>
<td>$324.05</td>
<td>$340.26</td>
<td>$357.28</td>
<td>$375.15</td>
</tr>
<tr>
<td>3-inch</td>
<td>$414.50</td>
<td>$675.04</td>
<td>$708.80</td>
<td>$744.24</td>
<td>$781.46</td>
<td>$820.54</td>
</tr>
<tr>
<td>4-inch</td>
<td>$746.50</td>
<td>$1,215.70</td>
<td>$1,276.49</td>
<td>$1,340.32</td>
<td>$1,407.34</td>
<td>$1,477.71</td>
</tr>
<tr>
<td>6-inch</td>
<td>$1,660.00</td>
<td>$2,703.35</td>
<td>$2,838.52</td>
<td>$2,980.45</td>
<td>$3,129.48</td>
<td>$3,285.96</td>
</tr>
<tr>
<td>8-inch</td>
<td>$2,840.00</td>
<td>$4,624.98</td>
<td>$4,856.23</td>
<td>$5,099.05</td>
<td>$5,354.01</td>
<td>$5,621.72</td>
</tr>
<tr>
<td>10-inch</td>
<td>$4,500.00</td>
<td>$7,328.32</td>
<td>$7,694.74</td>
<td>$8,079.48</td>
<td>$8,483.46</td>
<td>$8,907.64</td>
</tr>
</tbody>
</table>

#### FIRELINES (CLASS I)

<table>
<thead>
<tr>
<th>Diameter</th>
<th>FY 2018</th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>5/8-inch</td>
<td>$22.50</td>
<td>$0.32</td>
<td>$0.34</td>
<td>$0.36</td>
<td>$0.38</td>
<td>$0.40</td>
</tr>
<tr>
<td>3/4-inch</td>
<td>$22.50</td>
<td>$0.52</td>
<td>$0.55</td>
<td>$0.58</td>
<td>$0.61</td>
<td>$0.65</td>
</tr>
<tr>
<td>1-inch</td>
<td>$22.50</td>
<td>$1.10</td>
<td>$1.16</td>
<td>$1.22</td>
<td>$1.29</td>
<td>$1.36</td>
</tr>
<tr>
<td>1 1/2-inch</td>
<td>$22.50</td>
<td>$3.20</td>
<td>$3.36</td>
<td>$3.53</td>
<td>$3.71</td>
<td>$3.90</td>
</tr>
<tr>
<td>2-inch</td>
<td>$22.50</td>
<td>$6.81</td>
<td>$7.16</td>
<td>$7.52</td>
<td>$7.90</td>
<td>$8.30</td>
</tr>
<tr>
<td>3-inch</td>
<td>$34.00</td>
<td>$19.79</td>
<td>$20.79</td>
<td>$21.83</td>
<td>$22.93</td>
<td>$24.08</td>
</tr>
<tr>
<td>4-inch</td>
<td>$45.00</td>
<td>$42.18</td>
<td>$44.29</td>
<td>$46.51</td>
<td>$48.84</td>
<td>$51.29</td>
</tr>
<tr>
<td>6-inch</td>
<td>$67.50</td>
<td>$122.53</td>
<td>$128.66</td>
<td>$135.10</td>
<td>$141.86</td>
<td>$148.96</td>
</tr>
<tr>
<td>8-inch</td>
<td>$90.00</td>
<td>$261.11</td>
<td>$274.17</td>
<td>$287.88</td>
<td>$302.28</td>
<td>$317.40</td>
</tr>
<tr>
<td>10-inch</td>
<td>$135.00</td>
<td>$469.56</td>
<td>$493.04</td>
<td>$517.70</td>
<td>$543.59</td>
<td>$570.77</td>
</tr>
</tbody>
</table>

#### FIRELINES (CLASS II)

<table>
<thead>
<tr>
<th>Diameter</th>
<th>FY 2018</th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>5/8-inch</td>
<td>$45.00</td>
<td>$0.32</td>
<td>$0.34</td>
<td>$0.36</td>
<td>$0.38</td>
<td>$0.40</td>
</tr>
<tr>
<td>3/4-inch</td>
<td>$45.00</td>
<td>$0.52</td>
<td>$0.55</td>
<td>$0.58</td>
<td>$0.61</td>
<td>$0.65</td>
</tr>
<tr>
<td>1-inch</td>
<td>$45.00</td>
<td>$1.10</td>
<td>$1.16</td>
<td>$1.22</td>
<td>$1.29</td>
<td>$1.36</td>
</tr>
<tr>
<td>1 1/2-inch</td>
<td>$45.00</td>
<td>$3.20</td>
<td>$3.36</td>
<td>$3.53</td>
<td>$3.71</td>
<td>$3.90</td>
</tr>
<tr>
<td>2-inch</td>
<td>$45.00</td>
<td>$6.81</td>
<td>$7.16</td>
<td>$7.52</td>
<td>$7.90</td>
<td>$8.30</td>
</tr>
<tr>
<td>3-inch</td>
<td>$67.50</td>
<td>$19.79</td>
<td>$20.79</td>
<td>$21.83</td>
<td>$22.93</td>
<td>$24.08</td>
</tr>
<tr>
<td>4-inch</td>
<td>$90.00</td>
<td>$42.18</td>
<td>$44.29</td>
<td>$46.51</td>
<td>$48.84</td>
<td>$51.29</td>
</tr>
<tr>
<td>6-inch</td>
<td>$135.00</td>
<td>$122.53</td>
<td>$128.66</td>
<td>$135.10</td>
<td>$141.86</td>
<td>$148.96</td>
</tr>
<tr>
<td>8-inch</td>
<td>$180.00</td>
<td>$261.11</td>
<td>$274.17</td>
<td>$287.88</td>
<td>$302.28</td>
<td>$317.40</td>
</tr>
<tr>
<td>10-inch</td>
<td>$270.00</td>
<td>$469.56</td>
<td>$493.04</td>
<td>$517.70</td>
<td>$543.59</td>
<td>$570.77</td>
</tr>
</tbody>
</table>

#### Usage Charges

<table>
<thead>
<tr>
<th>Type</th>
<th>FY 2018</th>
<th>FY 2018</th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
<th>FY 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Potable</td>
<td>$3.73</td>
<td>$3.36</td>
<td>$3.53</td>
<td>$3.71</td>
<td>$3.90</td>
<td>$4.10</td>
</tr>
<tr>
<td>Construction</td>
<td>$5.60</td>
<td>$4.27</td>
<td>$4.49</td>
<td>$4.72</td>
<td>$4.96</td>
<td>$5.21</td>
</tr>
<tr>
<td>Fireline</td>
<td>$7.46</td>
<td>$4.27</td>
<td>$4.49</td>
<td>$4.72</td>
<td>$4.96</td>
<td>$5.21</td>
</tr>
<tr>
<td>Recycled Water</td>
<td>$1.90</td>
<td>$2.42</td>
<td>$2.55</td>
<td>$2.68</td>
<td>$2.82</td>
<td>$2.97</td>
</tr>
</tbody>
</table>
REports:

3. REPORT OF THE GENERAL MANAGER:
REPORTS:

4. DIRECTORS’ REPORTS AND COMMENTS:
There are no support materials for this item.